

Exporters urged to foster trade with Siberia

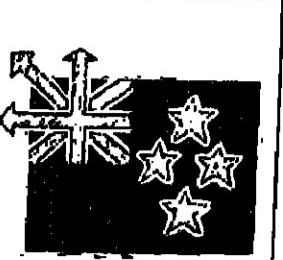
by Anthony Hans

SEND your salesmen to Siberia... That's the advice of M. Melnikov, Vice-President of the Irkutsk region, who sees good trade opportunities in his part of the Soviet Union, which is populated by 2.7 million people.

Melnikov recommends that exporters who want to supply the developing industrial region of Siberia should mount a trade exhibition in a local city.

Melnikov, who is in charge of trade in the regional executive committee, said preparatory talks on an exhibition between business specialists could identify what New Zealand should exhibit, and the exhibition would show Siberians what they could buy from New Zealand.

Business dealings with Russians must involve the Soviet Ministry of Foreign Trade. The Ministry passes specialist enquiries to the Foreign Trade Organisation.



OVERSEAS TRADE

Decisions on which foreign exhibitors may take part in regional exhibitions are taken in Moscow. Final decisions on foreign imports are made there, too.

But recommendations from local regions carry some weight.

And the first breakthrough may come from exhibiting more widely through the Soviet Union, to make more widely known what New Zealand can supply.

He said Irkutsk wants trade

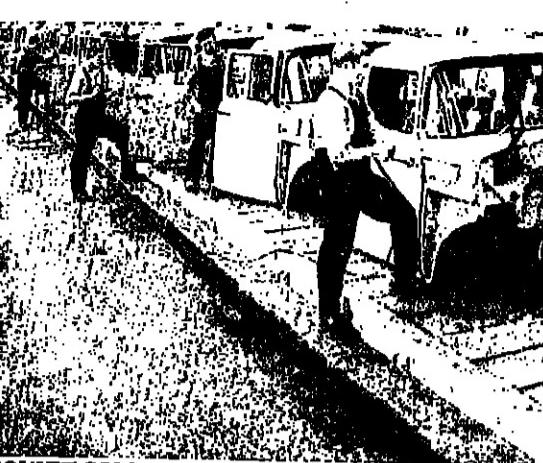
The Foreign Trade Organisation's basic buying policies will be guided by the five-year and annual plans, which in turn are an aggregate of the requirements of the fifteen Soviet republics.

Market research inquiries designed to identify specific areas of need meet with a description of the Moscow-based process of information gathering.

Melnikov said a division of the Ministry of Foreign Trade, called Dalintorg, had been set up to cover the needs of 12 Siberian regions. Businessmen could deal with Dalintorg in Nakhodka and the main trade ministry in Moscow. (Nakhodka is a trading port linking the Pacific with Siberia.)

Melnikov describes Irkutsk as the third most important economic region in Siberia, and the 18th most important out of the 142 regions of the USSR.

He said Irkutsk wants trade



SOVIET COMMERCE... Information gaps keep new trade at modest levels.

relations with New Zealand, but he was unwilling to specify what these trade items might be until he knew more about what New Zealand could supply.

He favoured two-way trade on an exchange, rather than a money basis.

He commends the development of "steady"

contact between businessmen, such as are involved in Siberia's trade with Japan, Britain, France and Comecon Socialist countries.

According to Melnikov, the Irkutsk economy had similarities to New Zealand; it involved the development of new cities, of rail links and industries in a more rugged terrain and a colder climate.

The silver birch and other trees in Siberia's natural forests are the basis of industries to be expanded to include pulp, paper and furniture. Mining industries, based on coal, will lead to steel. Energy from hydro, gas and other resources will be developed. Agricultural industries, such as poultry, are being expanded.

Industrial and consumer goods to complement this development are generally welcome to help the relatively young population of Irkutsk.

But information on species was not forthcoming, and came from aside from Melnikov and other people.

Soviet spokesmen generally indicated they could supply New Zealand with machinery, and there might be interest arising from their experience in the development of Siberia that could be successfully promoted.

A second wood plant is planned for Ust'-Ilimsk, one for Eniseisk, a wood export plant at Kraenojorsk, and a furniture plant at Tomsk.

Irkutsk imports furniture for new buildings from Hungary and this raises the possibility of New Zealand — or

Fijian — furniture manufacturers negotiating contracts.

In the West Siberian town of Novosibirsk, with 1.6 million people, there are 150 apartments built annually.

There is a Soviet carpet industry, but individual there might be scope for high-quality New Zealand carpets in the USSR.

Maya Archipova, of a dormitory town of Chita, confirmed a need for tons of fruit. She manages city of 60,000 people, 80 per cent of them aged under thirty.

Care of children is also a problem for the city administration.

Archipova says the idea lunch programme and fruit shops could do well with supplies of apples and oranges.

China supplied apples in return for equipment under Sino-Soviet dispute 15 years ago.

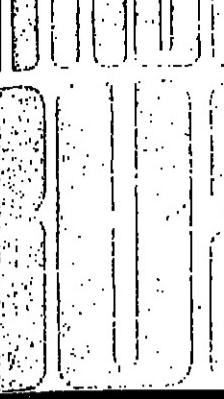
International comparisons

showed Air New Zealand as no more than average among its peers in efficiency. To counter the mounting criticism from the public and the travel trade, top executives briefed the press at an all-day seminar in Auckland early in the year.

But its image-polishing was marred when a Fiji hotelier and his party's first-class bookings were cancelled at the last minute to allow Air New Zealand staff to occupy the seats.

Its latest image-boosting effort, the supposedly virgin Alan Whicker campaign claiming "We do it better", ended ignominiously and tragically on the slopes of Mount Erebus.

It was a disastrous year in more ways than the DC10 crash would suggest, as Morrie Davis conceded on television hours after the wreckage had been found in Antarctica.



Turbulence blows state airline around skyways

by John Draper

THIS is the year Air New Zealand will be anxious to forget.

The state airline never flew out of heavy turbulence. Inflation was raging, the competition getting tougher, and the merger with the National Airways Corporation difficult for the public to accept.

And two fatal crashes within 11 months dealt the ailing a heavy psychological blow, putting a permanent stain on an otherwise spotless record.

Mergers played a role in both tragedies. Air New Zealand's policy on merging international and domestic groups was being seriously debated by a friendlier pilot and his copilot on a return flight from Gibbons on February 17.

Making a visual landing through rain storms the pilot plashed down in Manukau Harbour half a kilometre short of the runway at Auckland airport. He and a company engineer on board survived; the first officer and another engineer escaped.

Airline experts are tracing last month's DC10 crash on Mount Erebus to the amalgamation of its fleet for the late 1980s and 1990s producing the long-term benefits of the merger with NAC.

One immediate benefit is the amount of travel once booked by NAC's well-developed international travel service that now automatically goes Air New Zealand's way.

By November, the airline's fuel bill had gone up by \$46 million higher than estimated over the previous year.

Revenue, too, has risen as fares to Britain, the United States, Australia and Japan were repackaged to contain low off-season incentive fares, while overall fare levels went up by more than 10 per cent.

The incentives are working. More people are travelling, though the growth in traffic is now faster than revenue.

But whatever figure will come upon the bottom line next March, \$8.8 million must be deducted for the losses incurred while the American Federal Aviation Authority grounded the DC10 during May and June after the Chicago crash.

On domestic routes, costs are passed on quickly to the traveller with the Air Services Licensing Authority's blessing, a process which is becoming no more than a rubber stamp.

Despite giving assurances to the contrary at the time of the merger, the airline failed to produce separate accounts for the domestic network, before the authority. Instead, it produced a statement only of measured costs since the previous claim certified by the Ministry of Transport.

A double increase in domestic air fare this year has done little to improve the airline's image with its owners, the reluctance to introduce cheap fares internationally.

On the debit side, more than 200 staff from Wellington

have been relocated in Auckland in comparable accommodation, with Air New Zealand paying difference in property values (for many more than \$20,000) and all removal expenses.

And because Air New Zealand's Queen Street headquarters is not big enough to accommodate all the arrivals, office space is being leased in Auckland.

The merged airline claims to be making savings in staff numbers, but this is not yet apparent. In May, 8740 were employed by the airline - 14 above the pre-merger combined total.

Sales and marketing staff have been reduced by about 60, but 74 engineers, pilots and many apprentices have been taken on.

As early as February 12, chief executive Morrie Davis was predicting that the airline was going to have trouble recovering an expected \$20 million increase in costs during the coming financial year.

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All aboard, planning juggernaut now departing

by Colin James

A GAP is opening up in the world methanol market and if we are in quick we stand a chance of getting a slice of it.

So, at least, certain people believe. For it is the chance of getting in on a deal that is driving the fast track National Development Bill down its fast track into law.

The argument put to me is that unless we can show willing within the next few months some other more determined and available supplier will rake in the shekels.

So - let's get our methanol plant down the planning track as fast as possible.

And for that, so the argument runs, we need the National Development Bill through Parliament before the end of this year.

If we hold it over for the summer study, it may be June or July before we can get it through. The Prime Minister does not like calling Parliament together before May.

So the fast track Bill hurtles on down the track.

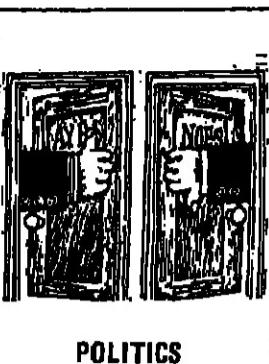
It reached the House in October before the draftsmen had finished stitching together legal ratiment to cover the nakedness of a bright idea.

And the select committee thought it had many hours of public hearing of submissions, deliberated for only two days on the changes that should be made.

Since between those two days the Government caucus meeting of MPs was still arguing about prospective changes, it can hardly be said that the wholesale amendments were made in the sort of cool, collected atmosphere essential for rational law-making.

Even after it was reported back, draftsmen were still working on bits and pieces for amendment at the House committee clause-by-clause stage.

One was what bits of the Public Works Act should be included in the narrowed-



POLITICS

application of the Bill to appeals against the taking of land which would be done normally.

At the time this article was committed to the printer, I had not had time to study the details in detail.

Opponents had picked out a raft of what they considered were at best drafting mistakes and at worst sinister ploys designed to escape the parliamentary scrutineers.

Mistakes could, and almost certainly would, be unearthed by an upper chamber. Since we don't have one, it would normally make sense to leave the Bill before the select committee for more careful study during the summer-autumn recess.

Even some of the Government's friends, for example, Federated Farmers, argued for this.

The principle is that fast law is often bad law. If there are flaws in it, a developer starting off down the fast track may yet find it a slow track.

I understand the Government intended to limit the

examining the Bill's "interest" criteria (though arguably, able to investigate aspects detailed in the Town and Country Planning Act).

The Government needs a model first application to dampen fears.

Improvements have been made.

Appeals to the courts have been reintroduced (to the Appeal Court only) with strict time limits that professional groups may be able to handle, but ordinary citizens may not.

Mandatory publication of the final Order-in-Council, which may overrule published Planning Tribunal recommendations, is limited outside Parliamentary sessions to the official Gazette - not everybody's bedside reading.

When consents are varied, cancelled or added to after the original consent giving Order-in-Council is made, the tribunal is to be involved, where under the original Bill it could be brought in only if the developer objected.

Local authorities and regional water boards - the heart of existing planning law - have been given a place, which they requested, enabling them to hold statute-backed investigations.

They are to make recommendations to the tribunal and may give evidence.

The recommendations as such are not to be evidence. Environmentalists fear secret pre-hearing Government-developer pressure to bring demurring authorities into line.

The Bill's original requirement that local authorities issue the final land and water use consents has been removed. Consents will now be contained in the Order-in-Council.

This seems designed to obviate lawsuits against authorities for damages for actions over which they have no control. It also incidentally removes one of the local safeguards - local authority notification of district scheme changes.

Parliamentary review possibilities are fractionally enhanced. The final Order-in-Council, with the Government's reasons for overriding tribunal recommendations, must be tabled in the House, and thus be available for debate, within 14 (now 28) days of its making or the session opening.

Standing orders also allow Opposition MPs to sent to the statutes revision committee for study and (debatable) report, whether Parliament is sitting or not.

No good reason has been offered for not replacing the final Order-in-Council with an empowering Bill or a parliamentary resolution. It really comes down to the refusal to have Parliament sitting in the first half of the year.

The Government argues that national development projects are matters of policy - for it to decide. Nevertheless, Parliament has traditionally scrutinised in advance major decisions (other than those made under the notorious Economic Stabilisation Act) and it is an appropriate place for debate on the economic and social aspects of developments and their place in overall development.

As the Bill stands, the Government could use its procedures to bail for overseas investors, guaranteeing certain parts of a deal in advance regardless of what might be said before or by the Planning Tribunal - now barred from

the methanol project ahead runs the risk of souring the whole national development procedure if there are mistakes, omissions or oversights in a rushed application.

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Improvements have been made.

They point to the public rights of appeal before the tribunal and examination of witness.

The Minister of Welfare Development must present himself for cross-examination. The developer dare (presumably to avoid so commercial embarrassment) though his statement of social and economic effects of his project must be put before the tribunal.

The tribunal hearing is likely, the Bill's promoters argue (though environmentalists disagree), would not give the Government a stake in unpopular demonstrably undesirable projects.

Nevertheless, the Bill's amount to a substantial increase in potential executive power, besides which backbenchers validly fear against potato and now fish regulations were pried.

The Government is remain the final arbiter, now it is the Planning Tribunal (subject in each case to appeals on points of law).

The crux of matter is clash between two competing planning.

At one level is the use of land, water and air. These are social matters of great importance and an elaborate democratic system, full checks and balances, better set up to deal with them.

At another level is the country's wellbeing. That is the Government's point. What it is asking in its National Development Bill is the right for its economic planning to override local water-air planning.

In effect, it is inviting the public to trust it to a broad picture right while disturbing the local picture much - trust which the sadness and speed of its Bill have jeopardised.

Government MPs argue and they are probably right that the fine print of planning law do not register on the taxi-driver voter listlessness that can ride out the current storm of (estate?) liberal legislation.

Then they can get on to the real argument. The other development idea is right energy-intensive (fossil fuel), capital-intensive path (methanol), ferro-silicon, manganese, aluminium and so on or smaller-scale (NZ) Zealand-Jabour intensive regional development. One side is the majority of NZ.

Much of the other side has been carried by the increasingly professionalised environment lobby, and we expect it to be active in lobbying, opposing, amending and obstructing any legislation developed.

There were signs last night that the Labour Party might be opting for that side in the debate, though in the conservationists' corner.

We may thus see three parties presenting different development options in the debate in 1981.

Thus, whatever your view (my misgivings about my) misgivings about my, whatever takes Bill, the makings of a hinge political debate, if the politicians have the courage to sustain it.

Free-house pub runs into entrenched resistance

by Stephen Bell

A WIDE ranging review of principles for selection of Government computers has emerged from a four-man committee set up by Cabinet earlier this year.

Cabinet has approved the recommendations of the committee's report.

But, with another committee looking into the same question on behalf of the Audit Office, there could be more drastic changes to come.

"Value for money" in computers has long been a sore point in Government circles, with cost overruns and accusations of inadequate performance of the machines ordered.

The bulk of the licensing commission's findings deal with the shortage of hotel accommodation in Auckland.

Work has already started on implementing one of the committee's recommendations; that a standard method be adopted in the future for designing a computer system and managing its introduction.

Other points given weight by the decision were that established taverns satisfied the demand and that existing licensed were moving to upgrade their premises.

Ironically, Nathans was the last to receive the go-ahead to set up a tavern in Auckland. It was given permission to transfer a licence from Thames and set up Trader Nathans in Fort Street.

"Trader Nathans is nearly three times the size of the tavern we propose," Nicholls said.

"At the time that licence was granted the hotel situation in Auckland was a lot worse than it is now."

The licensing law means in effect that a licensee to sell liquor can be seen as a lever to precipitate investment in hotel accommodation, almost as if the business of providing accommodation is not an attractive end in itself.

The commission found that hotel accommodation was required in Auckland and the need could be aggravated if and when the Great Northern Hotel ceases to operate.

The commission said it had heard of several proposals to build hotels in the city, but it was unclear if these would proceed.

Evidence opposing Nicholls' application was given by a representative of the Tourist Hotel Corporation and established hoteliers.

In support of the application, Jim Harstone, a hotel and tourism consultant, pointed to the following additions to hotel accommodation in Auckland:

Barry Court, 47 rooms, opened late 1979.

Regal Polynesian Inn, 40 rooms, opened June 1979;

Travelair Motel, 20 rooms, opened August 1979;

Rose Park addition, 56 rooms, open late 1979;

Townhouse, 120 rooms, to open late 1979;

Logan Park addition, 90 rooms, to open late 1980;

Jervoise Road Motel, 12 rooms, almost completed;

Total: 385 rooms.

Harstone deducted 85 rooms due to the closure of the Great Northern, giving a net gain of 30 rooms.

Under cross-examination, Harstone conceded a shortage in hotel accommodation but suggested this would be overcome progressively.

The commission made the point that most of the rooms Harstone mentioned were outside central Auckland.

Seven tavern licences will be authorised in the eastern suburbs of Auckland, where changing drinking patterns and a lack of outlets in the area warranted new pubs, the commission said.

State shops for Kiwi software

documents as input and output.

Government department using the system.

A team of three has been set up to consider "packages" of this type and to select one for future use on Government projects.

On the costing front, the committee's two Government members have suggested a two-stage approach which could be adopted.

The scheme provides for an initial assessment of costs and expected benefits of each computing project when it is first proposed, to be followed by a reassessment when the project has assumed a more definite shape.

Final approval to implement the system will not be granted until the second stage.

Better judgement of the likely cost of a project could, the committee suggests, be made by defining standard cost elements. It is suggested that the State Services Commission and the Treasury report on the choice of such elements.

This would provide not only a firm basis for the costing of a system during its development, but also a basis for future charges to the

between 50 and 80% more economic engine truck.

Inclusive of capital costs, the net discounted cash cost of battery trucks compared with internal combustion engine trucks of all ranges expressed as a percentage is between 48% and -2%

depending on the rate of discount. The instance of -2% occurs but once - all other comparisons show battery trucks to be substantially more economic.

This margin can only increase as fuel costs for internal combustion engines rise.

A copy of the independent survey conducted by Beca Carter Hollings and Ferman Limited is available by writing to:

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How to write your own airline timetable

There are few - if any - New Zealand business executives who have not had to short circuit important meetings or conferences to scramble to airports to catch the only possible airline connection. Not to mention the times weather, mechanical faults or industrial stoppages have delayed, postponed or cancelled flights and turned business schedules upside down. Or the times flights are fully booked.

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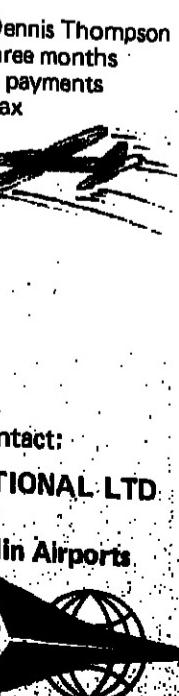
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EDITORIAL

AS had been expected, the Government moved last week to cut personal taxation yet again in an effort to stimulate an economy that is headed for a recession next year. The Income Tax Amendment (No. 2) Bill set out new rates for the income year beginning April 1, which will feed about \$150 million back into the economy, and cut about 3.3 per cent off the total personal income tax intake.

The inflation rate causes the fiscal drag that makes tax cuts prudent, and Prime Minister Muldoon acknowledged that the rate of inflation was high. But it was about as high during the first Labour Government four years ago, he said, apparently forgetting for the moment that he is the Minister of Finance among other things because he persuaded voters that he could manage the economy in a way that Labour could not.

Muldoon seemed satisfied that inflation was bound to increase as we moved from direct to indirect tax, because indirect taxes affect the consumer price index, but changes in direct income tax rates do. "So you get a one-sided effect — the CPI goes up because of the indirect tax and the CPI is not affected by the reduction in direct tax even though the same amount of revenue may be gained by the two moves."

Perhaps this observation was designed to impress on us that we are shifting from a direct to an indirect tax base. But the Government continues to tinker with the tax structure. This year's Budget provided for nearly \$1000 million more in income tax than last year, an increase of 25 per cent. This was by far the biggest component of the direct taxation of \$4619 million which the Government planned to take. Indirect taxation was increased by just under 20 per cent to \$1331 million. Sales tax — up 40 per cent on last year — accounted for the bulk of this income, but as a proportion of total tax it was less than last year.

Tax reformers who want taxation to be spread over the widest possible base to minimise the rate necessary to yield the desired level of revenue remain disappointed. And the hub of the Ross Committee report on taxation in 1966 — a fundamental shift in the incidence of taxation from taxes on incomes to taxes on consumer spending — remains to be implemented.

Of course, Treasury officials would have had a clear idea in October how fiscal drag was affecting tax revenue and its distribution. So the Government could have introduced its legislation any time since then.

Introducing it in the middle of the passage of the National Development Bill might be considered a tactic to draw attention from some substantial rewriting and disagreements within the National Party on the Government's "fast track" planning ideas. More likely, Muldoon wanted to keep open his research options as long as possible.

Indeed, the National Development Bill debate became a damp squib. According to the *New Zealand Herald*, it "... was accorded less time and less vitriol than a Waiheke City Council rating bill attracted a few weeks ago, when it was reported back from a select committee."

The public had been led to expect an Opposition fighting tooth and nail to the last division and a Government determined to ram the legislation through Parliament no matter what the flaws. MPs would have Christmas dinner in Belamys if need be, Muldoon had warned. But after the bill's overhaul by the select committee, it seems there was not enough left for MPs to chew on till then.

— Bob Edlin

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Name.....

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ALAN Whicker's "We do it better" campaign almost certainly died on the snow-covered slopes of Mount Erebus.

But before that tragedy, Air New Zealand's public relations director Craig Saxon fired what has become the final shot, except for the unkind and malicious.

Continental Airlines was not the only carrier to receive a note of thanks from Princess Alexandra when she came Down Under on an official visit to Fiji, Saxon said.

"It was lovely for Princess Alexandra to have this opportunity to travel Air New Zealand once more..." her lady in waiting wrote.

"The Princess greatly appreciates the way in which she and the members of her party were looked after and she would be pleased if you could pass on her thanks to the two captains and their crews."

Saxon took the trouble to check Continental's claims (*NBR November 5*) that the Princess and the British Consulate in Los Angeles expressed extra special thanks to that airline and preferred its service to Air New Zealand's.

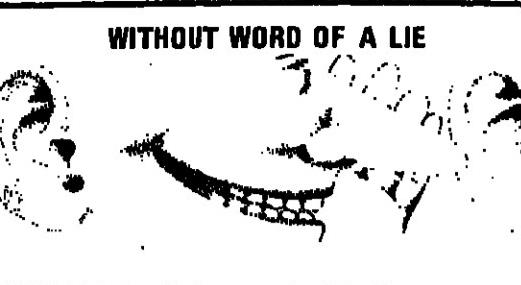
Brian Gordon, Deputy Consul General, had been surprised at learning of the claimed quotation, Saxon said.

Cabinet turned down the THC idea. Then Davisons went into liquidation.

Now it seems that the Mainzeal Corporation is looking at taking over where Davisons left off.

All that is needed is some \$5 million or so in equity finance to get the two year project underway.

Also needed is a man-



ADNAN Khasioglu, Middle East millionaire and arms merchant, might fill the gap left by the Tourist Hotel Corporation in Auckland's hotel industry.

The hotel in question is a \$1.5 million 250-room hotel to be built on a 9.4-acre site near Auckland airport.

Formerly known as the Airport Oaks, the hotel was to have been built by the Davison Group with \$9.5 million debt finance from the Development Finance Corporation and equity from the British-owned Commonwealth Development Finance Co.

Davisons managed to get the necessary approvals to build, but ran foul of the new free-enterprise spirit emerging in the National Government when it proposed to have the hotel managed by the THC.

He states that such comments were never made jointly or in conjunction with the British Consulate at Los Angeles or any of its staff. He then went on to say it was doubtful that Princess Alexandra would make such comments publicly or privately and that he could not imagine her making a comparison between the flight services of the two airlines, Saxon said.

What do you do when economic gloom stares you in the face? If you are a Lions club member, you launch a pep-up campaign.

All that is needed is some \$5 million or so in equity finance to get the two year project underway.

Also needed is a man-

agement company to run the hotel when finished.

On these two points Khasioglu enters the picture. He already has a roundabout interest in the Travelodge hotels in New Zealand (through his Luxembourg-based Triad Holdings) interest in Southern Pacific Properties of Hong Kong.

Southern Pacific owns 25 per cent of Travelodge NZ through an Australian subsidiary, Top of the Cross Pty Ltd. The remaining 75 per cent is owned in equal parts by Mt Cook Group, Fletchers Trust and Investment, and Lion Breweries.

Indeed calls to company offices indicate that funds have already started.

It's that time of year when New Zealand is still close up shop.

And if the deal comes to fruition, Southern Pacific will manage the new hotel as it manages the other Travelodges in this country.

What do you do when economic gloom stares you in the face? If you are a Lions club member, you launch a pep-up campaign.

All that is needed is some \$5 million or so in equity finance to get the two year project underway.

Also needed is a man-

The theme, "If anybody can, a Kiwi can," will be seminated by radio, TV posters and bumper stickers. Maccharmon Advertising handle the campaign.

The theme music and lyrics, written by John Hand, has been described as an emotive piece following "the lines of Fairlie's 'Leave faith in New Zealand' campaign."

The idea emanated from Lions club man Jack Puglisi of Whangarei.

The campaign got underway at last week's district convention in Whangarei.

The district's 43 clubs are joined by 54 from Australia and support is to be halved, there will be a significant increase in our living standards, and a 60 per cent increase in the proportion of manufactured goods exported in the next five years.

Like any economic models, input-output models are based on simplifications. One main simplification is to divide the economy into basic units called sectors.

MERP has 30 sectors. Manufacturing sectors account for 20 of these.

It is assumed that sectors

will use their inputs in fixed proportions. These fixed relationships are usually estimated from past trends in economic behaviour. Actual input data for MERP were provided by the Department of Statistics based on sector input-output relationships in 1976/77.

Because input-output tables are derived from actual observed data for production and consumption in the various sectors of the economy, they are a convenient way of laying out date concerning inputs, outputs, and transactions in the economy. They provide a picture of the interrelationships that exist in the economy at a moment of time.

The models provide a basis for predicting what is required to produce an extra unit of output of any product.

The energy scenario involves the expansion of the petrochemical plant and installation of a hydroelectric power station by 1983/84, expansion of the Maui natural gas pipelines to Auckland and Hawke's Bay and some conversion to natural gas, conversion of parts of the vehicle fleet to CNG and LPG, establishment of a methanol plant, development of Maui B and

Relocation of the petrochemical plant.

The manufacturers consider such a scenario would be untenable.

Statistical levels of real per capita consumption would cause considerable social and industrial unrest, they say.

The current large net migration outflow would possibly grow to even higher levels.

But the manufacturers do not really expect this scenario to eventuate. In developing it, they had another purpose in mind — the demonstration

of the potential of the MERP model adopted by the man-

ufacturers appropriately has been called MERP.

Input-output models de-

scribe the structure of an economy in terms of the interrelationship between re-

sources used for production (inputs) and the resulting goods and services produced (outputs).

Like any economic models,

input-output models are

based on simplifications.

One main simplification is to

divide the economy into basic

units called sectors.

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Actual input data for

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tistics based on sector

input-output relationships in

1976/77.

Because input-output

models are based on sim-

plifications, one can

expect some differences

between the MERP

model and the actual

situation.

That greater growth is pos-

sible if manufactured exports

are encouraged during the

same time that these en-

developments take place.

But even with the most so-

phisticated economic mod-

els, forecasting the future is

a chancy business.

Philpot's past experi-

ence with indicative plan-

ning models for the Na-

tional Develop-

ment confer-

ence shows this. Growth targets set by the model usually turned

out to be wrong.

And the manufacturers

have designed their re-

search with a spe-

cific purpose in

mind — to assess the im-

portance of manufactured ex-

ports.

A cynic might wonder if the

manufacturers did not intend

to use the research results to

lobby the Government for

more export incentives.

If so, a wise Government

might wish to see the re-

sults of a few other ver-

sions of the

MERP model. Just changing

the assumptions under-

lying to the model makes a lot

of difference to the re-

sults.

Long-run growth pros-

pects might not be as good with ex-

port incentives as without them.

Employment oppor-

tunities will not necessarily

improve with increased ex-

ports if massive technol-

ogy changes occur over the

next five years.

Even more important, it is

one thing for exporters to

say they expect to in-

crease their output

and

A SPECIAL NBR REPORT
SERIAL SERVICE

Midland Coachlines Limited

Managing Director's Report



Mr A.I.R. Jamieson

As managing director, I report what we have had a satisfactory year. Overseas business improved upon the 1977/78 year but the impact on service suppliers was below our expectations. The sluggish New Zealand economy has meant we have had to work harder and more purposefully to improve on last year's trading profit.

However, the highly competitive nature of our business makes it incumbent on management to maximise profits through increased efficiency and improved utilisation of the plant at its disposal, and to make every effort to contain our ever-spiralling costs. To this end staff training at all levels is receiving the close attention of management.

The importance that the Government has at last placed on the tourist industry is most encouraging and the Budget incentives for industry, effective April 1980, should provide a stimulus to producers geared to increasing valuable overseas exchange and inject needed confidence to investors in this growing and exciting industry. However, it is forecast, a target of 1 million visitors a year is to be achieved by the late 1980's, then careful and well-planned tourist development will be needed to meet the demands this will place on the country's resources.

Other interesting developments in the quest to encourage tourists to New Zealand, which must reflect in increased business, are evidenced by a vigorous drive by PATA to promote the South Pacific and by New Zealand producers and suppliers in mounting joint promotions to the Far East, North America and Australia.

The delays that existed in determining airfare structures on all routes this year did not help inbound tour operators and it is important to remember that New Zealand is but one destination in the Pacific package. Any factor that creates uncertainty in the marketplace must to a large extent negate the costly promotional efforts undertaken by industry members, and transfer business to alternative destinations.

The fuel problem confronting New Zealand is but one issue causing concern to the providers of ground transportation, and Midland is actively pursuing a programme designed to take early advantage of any significant shift from conventional fuels. An adequate diesel supply is critical to the continued coach tours of group travellers for which we expect a greatly increased demand. An economical alternative source of power for diesel-powered vehicles seems a long way off.

Midland
Coachlines Limited

COACHLINE DIVISION

The last tourist season has seen a predictable levelling off in demand as the number of tourist groups in particular from Australia and America responded to the pressures of domestic inflation in their home countries and uncertainty over international airfares to New Zealand. Midland is fortunate in having a clientele generating business from many corners of the globe, thus keeping to a minimum the effect of adverse variations in any one market. In addition, Midland supplements utilisation by active promotion in the

27th September 1979

Politics play part in purchasing

by John Draper

POLITICAL considerations will dictate who gets Air New Zealand's \$500 million order for new aircraft in the 1980s.

The politicians have already demonstrated their approach to placing big orders by overruling the Railways Department preference for Japanese Comunter rolling stock. Instead the \$30 million order for Wellington commuters went to Hungary.

The decision, Prime Minister Rob Muldoon said, was "to some considerable extent, influenced, by other factors being approximately equal, by the condition that the Hungarians would take an equivalent amount of New Zealand products into a market which we have not sold to any considerable extent in the past."

"We will continue to trade internationally on the normal basis of competitiveness, but the actions of other countries have forced us to toughen up our approach," Muldoon said.

Japan, the United States and the European Economic Community are making the marketing of New Zealand products particularly difficult.

Japan does not make planes — at least, none that are being considered for Air New Zealand's long-haul or Australia and Pacific island routes.

America and Europe do.

For the long-haul routes to Los Angeles, Singapore, Hong Kong and Tokyo, Air New Zealand is faced with three choices — more DC10's, the further delayed stretched DC10 or the Boeing 747-200.

A minimum order of three 400-seat Boeing 747 jumbo jets or the McDonnell Douglas contender yet to lift off the drawing boards, for delivery in the mid 1980s, will need to be placed sometime late next year.

The need for the big jets is already apparent.

Air New Zealand is flying 12

times a week to Los Angeles and late next year, if passenger growth continues, it may add more weekly flights.

Taking the airline's average load factor of 70 per cent, it is now hauling 2184 passengers to and from Los Angeles each week, sufficient to keep three jumbo jets busy flying a total of six flights a week.

More comfortably, to cope with seasonal peaks, the airline would need to schedule eight jumbo flights a week still using three aircraft.

Throughout the coming decade the airline is forecasting a 223 per cent increase in long-haul traffic.

Japan should provide the highest growth as the airline plugs into a market in which its share at present is minute.

Three million Japanese visited the Pacific last year, less than half of one per cent coming to New Zealand.

Air New Zealand claims to be carrying an average of 30 Japanese on its flights to and from Hong Kong already.

A dramatic rise is expected when Tokyo is added to Air New Zealand destination boards in April.

Allowing for a modest growth in American traffic of 8.34 per cent a year, the average overall expected increase in traffic up to 1984, the airline can expect to be carrying 3260 passengers a week to and from Los Angeles.

Growth might be more rapid. Only 5 per cent of Americans travelling through the Pacific pass through New Zealand.

To maintain existing load factors, and they are likely to go higher to get better utilisation, 18 DC10 flights will be needed in 1984.

Jumbo jets could handle the same loadings with nine flights requiring four aircraft, supplemented at peak periods by extra DC10 flights.

Potential fuel savings are enormous, as well as crew costs and handling charges.

Air New Zealand would prefer to stay with McDonnell Douglas and the DC10. Its maintenance base is set up to handle the aircraft and its derivatives and both airline and pilots, despite the recent fatal accident in Antarctica, are happy with its performance.

Short-haul Pacific traffic, trans-Tasman and the Auckland-Wellington-Christchurch domestic trunk routes are expected to grow only slowly in the next decade.

Neither the Pacific short-haul nor the Australian traffic is expected to double, not quite.

Domestic main trunk traffic is forecast to grow by 62 per cent.

In the past, Air New Zealand has bought the planes it wanted, chosen on merit and performance. But the airline is unlikely to escape the tougher line being adopted by the Government.

New aircraft purchasing for Air New Zealand is let by tender, as are most Government contracts. And because the Government will need to be the guarantor of any loans which the airline raises for the purchase, it will have the final say.

Besides price, tenderers normally detail a package of trade-off by way of direct trade, sub-contract assembly in New Zealand, credit terms and possible financial packages to enable the sale to be completed.

In the longer term, Air New Zealand will be looking more closely at the Domestic fleet of Boeing 737s and Fokker Friendships F27. Older versions of the F27 are already being replaced.

The 200-seat 767 is being tipped as the plane Air New Zealand will want. Its only competitor is the European Airbus A310.

The final choice will rest with the Government.

A decision in favour of the Airbus A310 may be useful lever for wringing higher

long-term butter or lamb quotas from the EEC while an order for three Boeing 767s or the bigger version of the existing Boeing 737 flown by Air New Zealand, the Boeing 757, may be used to extract a bigger beef quota from the United States Government.

Civil aviation regulations demand only "physical" experience at two major airports in the Pacific Basin, Hong Kong and Wellington.

Qantas has been told that its pilots must have at least 12 months' flying on the Boeing 747SF and make two landings at Wellington before taking command of flights into Wellington.

With modern airliners costing \$4000-plus an hour to fly, airlines no longer can afford to give their pilots flight experience of all airports.

Simulators can create the full range of conditions, more, that a pilot may encounter,

SIMULATORS are rapidly eliminating costly on-the-job training for pilots of today's modern automated jet liners.

Already pilots are landing fully laden aircraft for the first time at airports after hours of simulated practice at the base.

And there was nothing unusual in Air New Zealand sending a crew on its first flight over Antarctica with only simulator and video tape experience, according to Civil Aviation sources.

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when new training procedures were approved.

The airline argued that because the DC10 was not actually making a landing on the ice, the pilots needed only to be experienced in landings at Christchurch and Auckland. Time on the DC10 simulation in Auckland, video briefings and route familiarisation were deemed adequate preparation for the sightseeing trips.

It is understood that the Director of Civil Aviation was unaware that the scenic flights were dropping below the minimum approved 1850 metre level.

A civil aviation inspector was due to check out at least one Antarctic flight this year, but medical reasons prevented him going.

The division had recently been discussing the need for special safety equipment to be carried on the flights with Air New Zealand, though no decisions had been reached. The chances of survival from a jumbo jet crash are at best minimal.

Qantas, which has been flying day trippers to the frozen wastelands, claims its captains command a flight only after flying at least once in the first officer's seat, standard practice when flying new routes. Special warm clothing is carried for emergency use.

The commission said the new department should continue to be serviced by the Air Ministry until servicing could be taken over by the Transport Ministry.

"The Director of Civil Aviation should have all the power of a permanent head: right of direct access to the minister, to the Public Service Commission, and to Treasury; control over policy (subject to the minister) and over staff; and a separate vote."

The recommendations of the McCarthy Commission were effected by the 1964 Civil Aviation Act which created an independent Department of Civil Aviation.

But its independence was short-lived. In 1968 Transport

Simulators cut costs

John Draper

AVIATION

experts are tracing the fatal crash of Air New Zealand flight 901 on Mount Erebus to the amalgamation of two Government departments into a Transport super ministry in 1968.

The status and powers of the once-influential director of civil aviation were subtly downgraded when the independent Civil Aviation Department was absorbed by the Transport Ministry.

The amalgamation ignored

specific advice given by the Royal Commission of Inquiry of the State Services chaired by Mr Justice McCarthy in 1962.

The commission recom-

mended that Civil Aviation become an independent department, extracted from the Air Ministry where it was then located.

Its size, and the growing

importance of civil aviation,

persuade us that it should not be amalgamated with the Transport and Marine Departments as Sir William Dink and the Public Service Commission have recommended," the commission reported.

The commission said the new department should con-

tinue to be serviced by the Air

Ministry until servicing could be taken over by the Transport Ministry.

Within months, Boeing 747 jumbo jets crashed, with heavy loss of life, at Bali, Indonesia, and Pago Pago, American Samoa. In the same time span a Boeing 707 took off from Tahiti never to be seen again, with seven New Zealanders aboard.

The creation of British Airways from BOAC and BEA as marked by the last crash at London's Heathrow airport, like a Trident fell short of the runway killing 150 people on board.

British Airways is still facing the same problem that confronts Air New Zealand — how to amalgamate

separate pilot groups with the problems of seniority to overcome.

British officials discovered an acrimonious relationship

between the two Trident pilots and rude names about the captain had been scrawled in the aircraft's toilet.

Air New Zealand and NAC have been merged for 21 months.

After more than a decade free of fatal accidents, two planes

have crashed killing 259.

Coincidence?

John Draper

AVIATION

experts are tracing the fatal

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Erebus to the amalgamation

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And New Zealand Air

Force and United States

Air Force pilots are re-

quired to gain consider-

able Antarctic expe-

rience before being al-

lowed to take command of

a flight in a region fa-

mous for its rapidly

changing weather and

difficult flying condi-

tions.

Pilots eagerly volun-

teered to crew Flight 901,

as all Air

New Zealand

Antarctic trips

were designated. The op-

portunity to get away from

routine

at the bottom of the world, was

too good to miss.

Initially the director insis-

ted that Air New Zealand

use captains only with Antarctic

flying experience at the

controls of the sight-see-

ing flights but was per-

suaded to relax the

condition earlier this year

as too good to miss.

John Draper

AVIATION



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Nathan bid handled 'as expeditiously as possible'

by Belinda Gillespie

THE delay between Nathan's takeover offer for McKenzies on June 23, and the decision in its favour announced by the Commerce Commission on November 30, was strongly criticised by sections of the business community.

The presidents of the New Zealand Chamber of Commerce, the New Zealand Institute of Directors, and the Auckland Chamber of Commerce, and counsel for the parties at the hearings for the proposal were among those who publicly expressed concern at the time lag.

Alan Monaghan, Examiner of Commercial Practices, was aware of the proposed takeover by Nathan's solicitors on June 21. He acknowledged a letter on June 27.

In preliminary investigation he formed the view that the proposal was likely to be in the public interest, and advised the participants in his consent was being withheld.

He told them he would publish formal notice of his intention to report to the Commerce Commission, and use them till August 21 to make written representations about his intention to report.

On August 9, having been advised that the participants had changed their views, the Examiner gazetted notice of intention, and began a full investigation.

His report on the takeover was received by the Commerce Commission on October 8.

In October 11, the commission had fixed dates and set them first for a party hearing on October 23, and for the substantive hearing which began on November 12, and ended on November 22.

The Commerce Commission, under the terms of the Commerce Act, had until January 1, 1980, to issue its decision.

But at the party hearing in October the commission heard for the first time that under the Companies Amendment Act Nathan's offer would lapse if not completed by November 15.

The net effect of this was that the commission did not even the time provided for in its own Act if it was fair to all parties," the November 30 decision noted.

It asked that "the appropriate authorities should give due consideration to a statutory amendment designed to prevent the present situation arising in the future."

The commission has no control over its workload, which flows to it through:

- Decisions of the Examiner of Commercial Practices on trade practice and merger; and

- Appeals against decisions by the Secretary of Trade and Industries on control of prices.

The public hearings for these and other matters are the

times when the commission is seen to be active.

But it also deals with a steady flow of work in the form of trade practice cases referred by the Examiner, with pricing appeals, and with mergers and takeovers.

Although the Nathan-McKenzie takeover is the first to come to a public hearing, the examiner has given assent to a large number since the Act came into force.

Collective pricing agreements, which must be registered with the commission before going to the examiner for investigation, are an area in which the body has some indication of its future workload — at present 192 are registered for future consideration.

Alain Monaghan, Examiner of Commercial Practices, considers the delay element has been exaggerated. According to the procedure laid down for mergers and takeovers, he points out, the

companies involved could have approached him before making the matter public. That would have reduced the period of uncertainty.

"A merger affecting all parts of New Zealand can't be done in short," he commented.

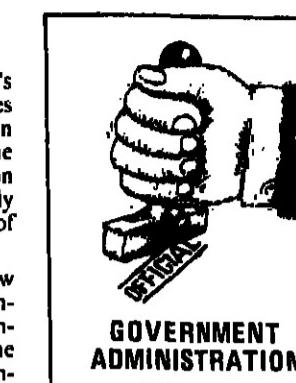
Over the period of the Nathan inquiry, he had investigated and given decisions on 30 other mergers, most of which had been withdrawn before they ever became public knowledge.

Monaghan has dealt with as many takeovers in the last six months as he did in the Nathan case.

Since the beginning of the financial year on April 4, Monaghan and his staff have investigated 74 mergers and takeovers. But they say they have received only one complaint of delay.

The geographical spread of McKenzies and Woolworths outlets, most of which were investigated by the examiner's staff, was a major reason for the length of time taken to compile the report.

But Monaghan said he believed there was agreement among the legal and business community that the work generally was carried out with the utmost speed.



ALAN MONAGHAN
delay element exaggerated

what's going on behind there?



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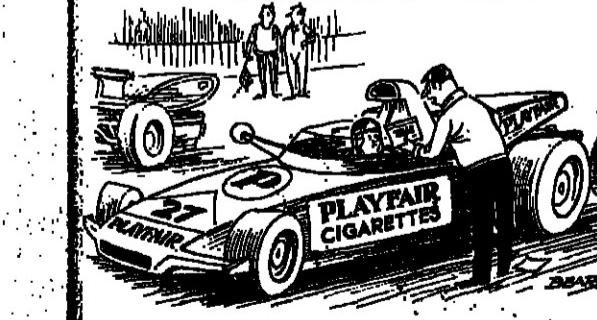
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NBR BUSINESS WEEK

Economy increases dependence on foreign capital

by Peter V O'Brien

THERE is evidence that the economy has increased its dependence on foreign investment in recent years, according to a survey published by the Reserve Bank last week.

The bank's "Foreign Investment in New Zealand" is published as a supplement to the *Bulletin* for November.

It reaches several conclusions:

"(a) The sources of inward investment have been very

concentrated, with the United Kingdom, the United States and Australia accounting for almost all of the inflow.

"(b) The direction of investment has also been concentrated to some extent, with the bulk of the total being channelled into manufacturing and, more recently in particular, commerce.

"(c) There is evidence that the economy has increased its dependence on foreign investment in recent years.

"(d) Investment from overseas seems generally to have been more profitable than domestic investment, but a higher proportion of profits has been retained and reinvested in the business by overseas companies.

"(e) The statistics provide little evidence on the overall effect that controls on direct investment have had on inflows."

The bank says the data presented in its voluminous statistical summary have shown a number of omissions or problems:

"(a) There is no separate published information on gross inflows and repatriation of direct investment.

"(b) There is no up-to-date information on remittances of earnings of overseas companies and branches.

"(c) There is no consistent and meaningful information on the outstanding stock of direct investment in New Zealand - that is on the overall size of the overseas owned sector."

The bank also says many questions remain unanswered, especially those relating to the economic benefits and costs of foreign investment but the paper was not designed to pursue those matters.

Statistical information means whatever the reader wants it to mean, unless the latter is objectively analysing the data.

Readers of the supplement will take what they want from it, but the document could provide a useful base for dispelling various myths surrounding overseas investment in New Zealand, whether they are the myths of those totally in favour of investment, or of the xenophobic brigade.

The first myth is that the overseas companies "bleed" the country and remove their profits to the greater glory of the international corporation.

The bank says "a higher proportion of profits has been retained and reinvested in the business by overseas companies."

The fact that "investment from overseas seems generally to have been more profitable than domestic investment" has two possible explanations.

First, overseas companies may be more efficient than their local counterparts.

Second, overseas companies are unlikely to invest in low profit enterprises, after doing their homework.

Many New Zealand companies are stuck with what they built up in buoyant times.

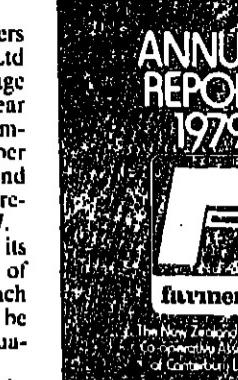
They now face inevitable adjustments as the country moves into the 1980s.

The fact that the economy has increased its dependence on foreign investment in recent years gives ammunition to the xenophobes, while undermining the views of those who consider that overseas investment will solve all our ills.

Overseas Companies
All Companies

Number of tax returns	1494	7438
Salaries and Wages (\$'000)	527,462	2,811,891
Income tax assessed	124,051	423,685
Net Profit	166,437	631,801
Net Profit rate percent	9.8	8.8
Net Profit as per cent wages and salaries paid	31.55	22.47
Net Profit as per cent of tax	23.5	15.06

ANNUAL REPORT
1979



dreadful profitability record, caused mainly by overcapitalisation.

Chairman R H Clark says

"Haywrights retail operation will have become less capital intensive (after restructuring and the takeover), and more effective in terms of trading efficiency."

That remains to be seen. Observers will watch developments with interest, given Haywrights' troubled history.

The NZFCA annual report is a good document, presented in modest form. The company presents its year with few frills (unless photographs of principal executives are in that category).

Shareholders can see easily what happened in their company in the year under review. They are given both figures and textual material to assist in the task. The disclosure could be improved, but is much better than many larger companies.

The "Financial" section of the Chairman's review deserves full quotation, because it says briefly the things that other companies fail to say in pages of "background information".

"Despite the relentless pressure of inflation, the ratio of current assets to current liabilities has been sustained

at 1.94 to 1 and the net bank overdraft is less than \$0.7 million higher than last year despite the increase of \$3.3 million in current working assets. Only high profit retention and the taking of maximum depreciation permits this level of liquidity to be sustained.

"Shareholders funds have increased by \$1.76 million to \$15.61 million which provides a net tangible asset backing of \$2.31 per 50 cent ordinary share."

"There has been no change to issued capital during the year. Our standard practice of writing up to 90 per cent of the latest government valuation has been adhered to."

The result is that the group's proprietorship ratio remains unaltered at between 43 and 44 per cent of total assets for each year, in spite of a 40 per cent profit lift, and after taking account of the latest asset valuation.

The fact that NZFCA managed to constrain its reliance on additional outside investment (whether current or term) in the year is impressive, given the comparatively low cash flow situation.

Total debt (current and long term liabilities) increased only \$2.3 million (13 per cent) out of a balance sheet total of \$35.9 million at July 31. That's less than the inflation rate, suggesting tight internal control over movements in asset investment, and in liabilities.

The substantial investment,

in terms of total assets written up to realistic values, affects the relationship of cash flow to the amount required to operate the business.

Cash flow (net cash profit from all sources plus depreciation) was only \$8.84 per cent of total assets at balance date, compared with 4.74 per cent in the previous year.

The latter item was only 9.3 per cent higher than the figure for 1978, and below the national average increase for all industry.

The state of the balance sheet, and the evidence of good control, admittedly in a year when stock and station companies received the assistance of a buoyant rural economy, suggest that NZFCA might be the group to sort out Haywrights.

Local identification could help the process, particularly as the reorganisation of Haywrights will bring the retail group back to its South Island origins and base.

It is paradoxical that NZFCA is ripe for some enterprising financial operator. Asset backing was \$2.31 at balance date — probably a realistic figure in view of the asset revaluation policy — but last week the 50 cents shares were selling at \$1.03.

The gap of \$1.28 is 55.4 per cent of asset backing, a healthy margin for potential buyers.

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Analysing annual accounts

by Peter V O'Brien

IE New Zealand Farmers Assn of Canterbury Ltd had 9.5 per cent average shareholders funds in the year ended July 31, 1979, an improvement on 1978's 7.9 per cent, but below the 13.1 and 11 per cent recorded respectively in 1976 and 1977.

The company writes up its properties to 90 per cent of government valuation each year, so the return has to be adjusted with the revaluation in mind.

The return is still low, although more realistic than in previous years, which leads the question why the company is seeking to takeover Haywrights, a group with a

dreadful profitability record, caused mainly by overcapitalisation.

Chairman R H Clark says

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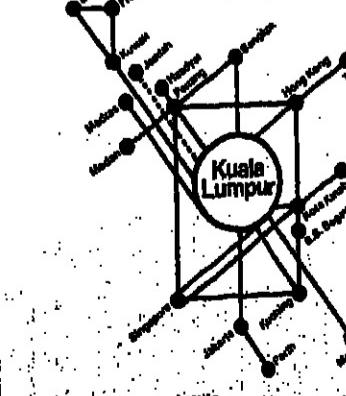
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Gift of Gold

Malaysian Airline System



Building: permit decline reflects ill health

by Peter V O'Brien

The building industry is still sinking according to the latest building permit figures published by the Department of Statistics last week.

The department says 12,383 building permits for new houses and 4358 for new flats were issued in the year to September, compared with 13,643 and 5705 respectively in the same period of 1978.

The latest statistics confirm the steady decline noted in the June year (NBR, October 24). The June year house permits were 13,237 while flats accounted for 4810, as against 13,660 and 6081 in 1978.

The figures for completions are probably a better guide to the industry's overall health, because some permits are issued for work which is then either cancelled or deferred.

Analysis of that data emphasises the drop in work. The department says 17,600 new dwelling units were completed in the September year, a drop of 3700, or 17.4 per cent, on the 21,300 for the previous September period.

The percentage decline in completions was better than in the 12 months to June, but that is little consolation to builders who know the industry has to bottom out somewhere.

Total dwelling units completed in the 1979 June year were 18,200, as against 23,200 in 1977/78; a fall of 21.5 per cent.

On this basis, the country is heading for a 15,000 dwelling unit year in the foreseeable future, compared with the 30,000 odd which was common back in 1975/76.

Reasons for the drop are varied, and receive different emphasis depending on who is trying to make what political point.

A static population is an obvious reason, which the emigration figures compound. Some of the people leaving the country could be expected to build houses if they remained.

Other emigrants leave existing houses behind, which are added to the total pool.

Rising mortgage interest rates would account for another portion of the downturn.

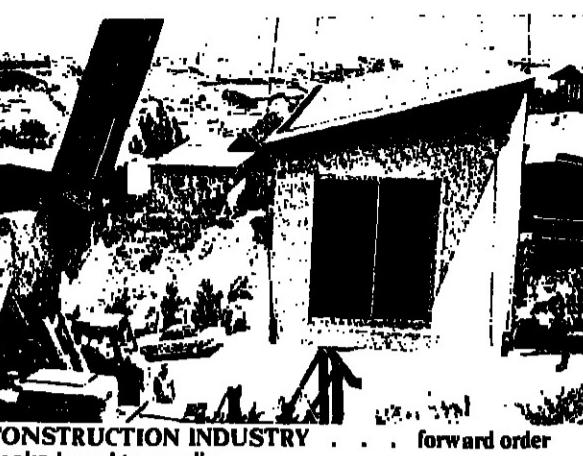
Outgoings in interest payments affect the ability of individuals to finance new houses, particularly when coupled with the general tight liquidity in the economy, the problem of financing other

personal requisites, and the number of unemployed with low basic incomes.

The department's news release again draws attention to the increase in number and value of permits issued for alterations and additions to dwellings. The June release had a similar comment (NBR, October 24).

The department says: "A feature of the dwelling permits issued for the year ended September, 1979 was the 10.4 per cent increase in number and 20.7 per cent increase in value of permits for alterations and additions to dwellings compared with the September 1978 year."

In the June year this permit classification saw an 11.8 per cent increase in number and 19.1 per cent in value over the previous 12 months.



additions may also relate to the cost of building a new house and to mortgage payments.

Buying a house vacated by one of those emigrants can be cheaper than a new home in terms of cost per square foot and outgoings.

The "saving" can then be applied to changing the dwelling to suit one's personal tastes or family requirements.

There can be hidden costs in that activity, well known to anyone who has been left with odd pieces of various building materials.

Old houses have a habit of being constructed in feet and inches, while materials today are supplied in metres.

The department's figures for "other building" show an improvement in the rural construction sector.

The latest figures show that the average permit for alterations or additions is rising in value terms, probably in line with the inflation trend and the higher cost of employing tradesmen (except for that happy band who spend their leisure time in the primeval business of building their own shelters).

The trend in alterations and

Farm buildings took new permits worth \$1 million in the September, compared with \$106,527,7 million in 1978.

They accounted for 91 cent of the \$373.9 million of "other building" last year, the price was 7.8 of \$356.2 million.

The increase follows a pattern apparent in the statistics, but can be expected to slow down a little after completing their defined share of construction programmes.

The construction industry would be in worse shape without the improvement farm buildings, a point that shows up in the commercial large construction complex whose forward order books have been declining in recent terms for some time.

NZ Forest Products Ltd increased its unaudited equity-accounted tax-paid profit to \$17,888,000 in the half-year ended September 30, raising interim dividend by 1.5c to 8.5c (8.5 per cent). The directors hope to recommend a final dividend that is higher than this if the present scale of profit-raising keeps up. This profit has raised benefits to the shareholders by over 12 per cent on an annual basis.

New Zealand Land Securities Ltd after obtaining approval from shareholders, announced it would reduce the nominal value of its shares from 50c to 25c in order to halve its ordinary share capital. The decision is to be confirmed by the Supreme Court.

(Christchurch Gas, Coal and Coke Co Ltd increased unaudited tax-paid profit by 41.7 per cent over the previous year for the September half, taking it to \$178,974. An interim dividend wasn't announced (but year's interim dividend was 4.5c or 4.5 per cent).

The Commercial Bank of Australia recorded an increase in overall New Zealand trading bank earnings by 133 per cent over the 1977-78 period to the year ended June 30, taking it up to \$1,974,000. The total assets in New Zealand amounted to \$495 million at year end.

Hawke's Bay Holdings Ltd, Hamilton-based builders' supply merchants, recorded unaudited tax-paid profit of \$321,377 for the six months to September 30 (down 18.7 per cent). The directors have declared a 3c (6 per cent) interim dividend, payable December 8 & December 11.

Marc Holdings Ltd announced a one-for-four cash issue of \$1 ordinary shares at premium of 70c to shareholders on the register at December 14. The company aims to provide a sufficient equity base to support plans for 1980-81.

McKenzies (NZ) Ltd has been taken off the Stock Exchange list following the finalisation of the takeover by L D Nathan and Co Ltd.

Watersiders conform on container handling

by Rae Mazengarb

THE change which means some Wellington containers are now unpacked on the wharf, at an added cost to consignees (NBR November 26) follows a decision by Wellington watersiders to conform to an FOL guideline already followed at other ports.

A spokesman for Container Terminals Limited, the company which employs the watersiders in Wellington, said that in his opinion the Wellington union had acted responsibly in its handling of the issue.

When containerisation started, the watersiders unpacked everything.

According to guidelines laid down by the Federation of Labour since the inception of containerisation, an "LCL" (less than container load) must be unpacked in the wharf area.

An "FCL" (full container load) may be unpacked by the consignee at his home or place of business.

A person emigrating from England and sending all his

goods in one container to his new home address would be classified as having an "FCL", whereas lots of "bits and pieces" from diverse sources are defined as "LCL", and must be unpacked at the container terminal.

But in Wellington the rules were relaxed to allow fragile or otherwise vulnerable goods to be unpacked by agents. The watersiders relaxed the rules in Wellington only.

The relaxation existed for about three years, until the Auckland union claimed that to dodge the ban on LCLs being unpacked off the wharf, goods were being shipped to Wellington instead of Auckland, and asked that a uniform interpretation be adopted between ports.

The Wellington union then approached Container Terminals, asking the firm to enforce the ruling "virtually immediately", the company spokesman said.

He confirmed that a charge of \$650 for devanning each container — as quoted in the article — was "not too far out".

This charge for unpacking went to CTL, with the watersiders paid on a shift basis for the work in the usual way.

In practice, the extra work generated had amounted to about six to eight boxes a month, he said.

He said his company preferred the previous situation, because the goods coming in LCLs were messy, vulnerable and difficult to handle.

The problem with the sudden change in procedure is that householders who have already paid the costs of shipping the goods — say, to an English firm — are faced with a further charge at the wharf before being able to uplift them.

Clients making shipments since the date of the decision are advised in advance of the additional cost of unpacking the container.

Before publishing our earlier story our reporter contacted the secretary of the Wellington Watersiders' Union to seek clarification of the facts.

The secretary declined to comment.

But after the article was published, the union — through its lawyers — complained NBR was in error in blaming the watersiders for imposition of the extra charges, objected to suggestions that the \$650 payment went to the union, and pointed out that the order in which containers are unpacked is determined by CTL.

We contacted the union secretary again last week in a further effort to establish the facts.

Again he would not comment, saying the matter was with lawyers and therefore (he claimed) *sub judice*.

Informed we were writing a further story and told we hoped to check those facts with him, he replied he did not wish to know what the article was going to contain, and preferred to say nothing further.

Forest Products: shares undervalued

by Peter V O'Brien



ducted with reference to the likely dividend for 1979-80.

The interim dividend is raised from 70 cents a share (7 per cent) to 8.5 cents.

The final payment last year was 8.5 cents, making a total dividend of 15.5 cents a share.

The company reported profit of \$17,888,000 for the first six months of the current year, compared with \$14,409,000 for the same period last year.

The previous year's figure was out of line with the overall trend, so the second half result of \$17,479,000 is a better guide to the overall performance.

Total profit was \$22,888,000 in 1979, as against \$20,332,000 in the previous year, and a record \$25,330,000 in 1977.

On the basis of this year's first half result, the company should earn more than \$30 million for the full 12 months. (all figures exclude the recent acquisition of MSD-Spiers)

Any projection in dollar terms is subject to wide margins of error, again speaking in dollar terms.

Last year the company earned 31.2 cents a share, and the multiple, taken when the annual result was announced, was about 7.5.

That comment suggests the availability of sufficient wood to meet demand might restrain profit growth for a few weeks.

The exercise is statistical, and the market will decide what price it puts on the shares. The market will also take into account the directors' comment that "major expansion for the company will not be immediate, as the main increase in additional maturing forest will not occur until the 1990s."

A similar multiple, related to the mid point of earnings listed in the table, gives 3.41. The exercise can be con-

Profit \$ Million	Earnings per share (cents)	Price/Earnings Multiple at \$2.80
30	42.07	6.65
31	43.48	6.44
32	44.88	6.24
33	46.28	6.05
34	47.68	5.87
35	49.09	5.70

Rising prices offset a lack of supply if there is an international wood shortage (already apparent overseas). They would allow the group to enjoy reasonable profits, before moving ahead rapidly at the end of the decade.

Movements in the international economy are another possible constraint on earnings rates in the 80s, but that is a fact of life, and at present is in the crystal-ball area.

Investors had a good year from Forest Products to the time of the interim report. The opening price in January was \$2.06, so a rise to \$2.80 last week is a capital gain of 37 per cent in just under 12 months.

Other companies did better

in the exercise.

Independent wool exporters don't know yet if this

will be a curse or a blessing. Young has been advancing the Wool Board's shipping policies which prevent independent exporters from using cheaper non-difference shipping lines.

NOTE: The writer does not own shares, nor has a beneficial interest in NZ Forest Products and Co Ltd.

Off to the Think Tank

DAVID Young, the Wool Board's transport manager, will join Rob Muldoon's Think Tank.

Independent wool exporters don't know yet if this

will be a curse or a blessing.

Young has been advancing the Wool Board's shipping policies which prevent independent exporters from using cheaper non-difference shipping lines.

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AUCKLAND

Tax cuts: the least Govt can do

THE Government last week announced changes in the marginal rates of tax for income between \$4500 and \$11,000 a year. Effective from April 1 next year, some taxpayers will gain cuts as much as \$2.83 per week.

But there are no free lunches in this world. And this is true for the Government as well as the taxpayer.

Tax changes announced last week are not really a free gift for any taxpayer. They are the least the Government can do if it wants to offset the slowdown in economic activity.

And though the Government says that these tax changes mean it will earn \$150 million less in revenue next year, it is only reducing the total tax bill for taxpayers with the same income this year as last.

When the personal income tax scale was revised before the last election, the number of marginal tax rates was simplified to five steps. These

five marginal tax rate steps were carefully designed. At the time of the revision, most taxpayers found their tax bills reduced.

But not for long. As cost of living increases were added to wages and salaries, taxpayers found themselves moving rapidly from one marginal step to another. For each rise in income, taxpayers paid a more than proportionate increase in taxation.

That is, the personal income tax structure had a high degree of fiscal drag built into it. Without explicitly raising taxes, the Government is able to get even greater tax revenue. This year the Government plans to get a 25 per cent increase in income tax revenue despite small downward adjustments to marginal tax rates effective from October.

A tax structure with a large degree of fiscal drag built into it, provides political advantage to the Government. The Government can appear to be benevolent.

Whenever inflation automatically increases the tax flow to the Government's coffers, the marginal tax rates can be lowered without reducing the absolute size of the tax.

The Government can claim that these adjustments are tax reductions.

If the structure was indexed for inflation, then the shoe would be on the other foot.

The Government would get about the same increase in income tax revenue as the change in prices.

To increase the rate of growth in income tax revenue, the Government would have to pass legislation to raise taxes.

It can be to everyone's advantage to have some fiscal drag built into the tax structure. When producers are operating at full capacity, salary and wage increases will not generate additional inflationary influences in the economy next year.

State policy fails to boost productivity

by Warren Berryman

A DECADE of Government policy to boost productivity and increase the attractiveness of investment in productive and export related enterprise has failed.

Export incentives report concluded, after tax profits to shareholders.

The report said "taxpayer is to subsidise, not shareholders (as expected), but owners."

According to industry gos-

...

... in the Wellington public relations business.

The structure of the New Zealand economy, with its internal and external protectionism and subsidies, has not led to growth. It has subsidised inefficiency and mis-allocated labour and capital in the very areas governments have tried to discourage.

Surprisingly the PA report, written by PA consultant Bernard Ivory brought little response from the pressure groups except for a knee jerk reaction from Manufacturers Federation economist Wayne Coffey who spoke in defense of export incentives.

The report analysed the performance of our publicly listed companies.

The trends brought out in the study, and the comparisons between New Zealand and Australian business performance, are alarming.

An early consignment foil, manufactured by U.L. (NZ) Ltd, Wiri and about \$10,000 left Australia on a Chinese ship last year. It will be followed in January by a \$195,000 shipment from the same factory.

Corporation general manager, Stan Stanworth, says there may be scope for further \$1 million of sales year if the first ship prove satisfactory.

Alecan's export manager, Mel Beaton said his company was the only one in the country with aluminium sheet rolling facilities.

He said the equipment easily handled the Chinese specification, for thickness .014mm.

Stanworth said the factory departure follows the recent resignation of another Eric White senior employee to a competitor.

Senior consultant Tony Farrington has indicated he will not renew his contract with the firm. He will join Clulee in three months.

Clulee's replacement, former Queensland manager John Butler had been due to take up the appointment of Wellington manager. Now he has landed himself the top New Zealand appointment instead.

Eric White was taking the affair fairly calmly, but Clulee's move had been "fairly sudden", said Butler.

Butler said he understood Clulee was setting up his own agency in Wellington.

Clulee was "his own master from now on," said Butler. "It's a competitive business". One of the biggest PR firms in the country, Eric White's clients include CWS and Borthwick's, the Port of Liverpool Authority, the New Zealand Society of Accountants, the New Zealand Post Primary Teachers Association, Trigon Plastics, Villa Maria, Nissan Datsun, Ogilvy and Mather, Idaps, Yates Du Pont, Feltex, W D Scott, and the Permanent Building Societies Association.

Talk of Clulee setting up another agency has led to speculation about the clients who might go with him.

Eric White appears confident it will retain its clientele. No one had indicated an intention to go with Clulee,

Butler said.

Clulee may take the Permanent Building Societies Association account with him. He is the foundations secretary, and virtually set up the association.

"But that's for them to decide," Butler said.

A spokesman for the Post Primary Teachers' Association said the organisation was aware of the situation, and the matter was under consideration.

The New Zealand Society of Accountants will decide "when we know what alternative arrangements will be offered".

Clulee is said to be interested in Borthwick's. The strong link to the freezing industry through CWS and Borthwick's is said to be worth "plenty", according to one

industry observer.

The clause in the institute's code of professional conduct which governed dealing with another company's clients was "unenforceable and not entirely appropriate," said Clulee.

The code says: "A member shall not seek to supplant another member with his employer or client, nor shall he encroach upon the professional employment of another member unless both parties are assured that there is no conflict of interest involved, and are kept advised of the negotiations".

He had pressed for some years to have it removed, Clulee said.

He had simply left and he had told clients and staff they would make up their own minds.

There was a great deal of sensitivity about soliciting for business, he said.

most impossible to prove. Frequently the client is anxious to retain contact with a particular person, and will insist on following the consultant to his new employment.

The institute's disciplinary committee has had some half a dozen complaints over the years, but the clause has never been policed successfully.

One industry spokesman expressed concern that clients could be put in an awkward position if a consultant from one firm pressured clients into breaking contracts to take their business elsewhere.

"It could breed instability in the industry", he said.

But there are indications from many in the industry that competition is healthy - and that enterprise is the nature of their business.

Top man's resignation creates stir in PR world

by Rae Mazengarb

PUBLIC Relations Institute president Robin Clulee's departure from the top job at Eric White Associates looks likely to generate greater competition in the Wellington public relations business.

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According to industry gos-

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Butler said he understood Clulee was setting up his own agency in Wellington.

What Union Company customer service means to David Stone.

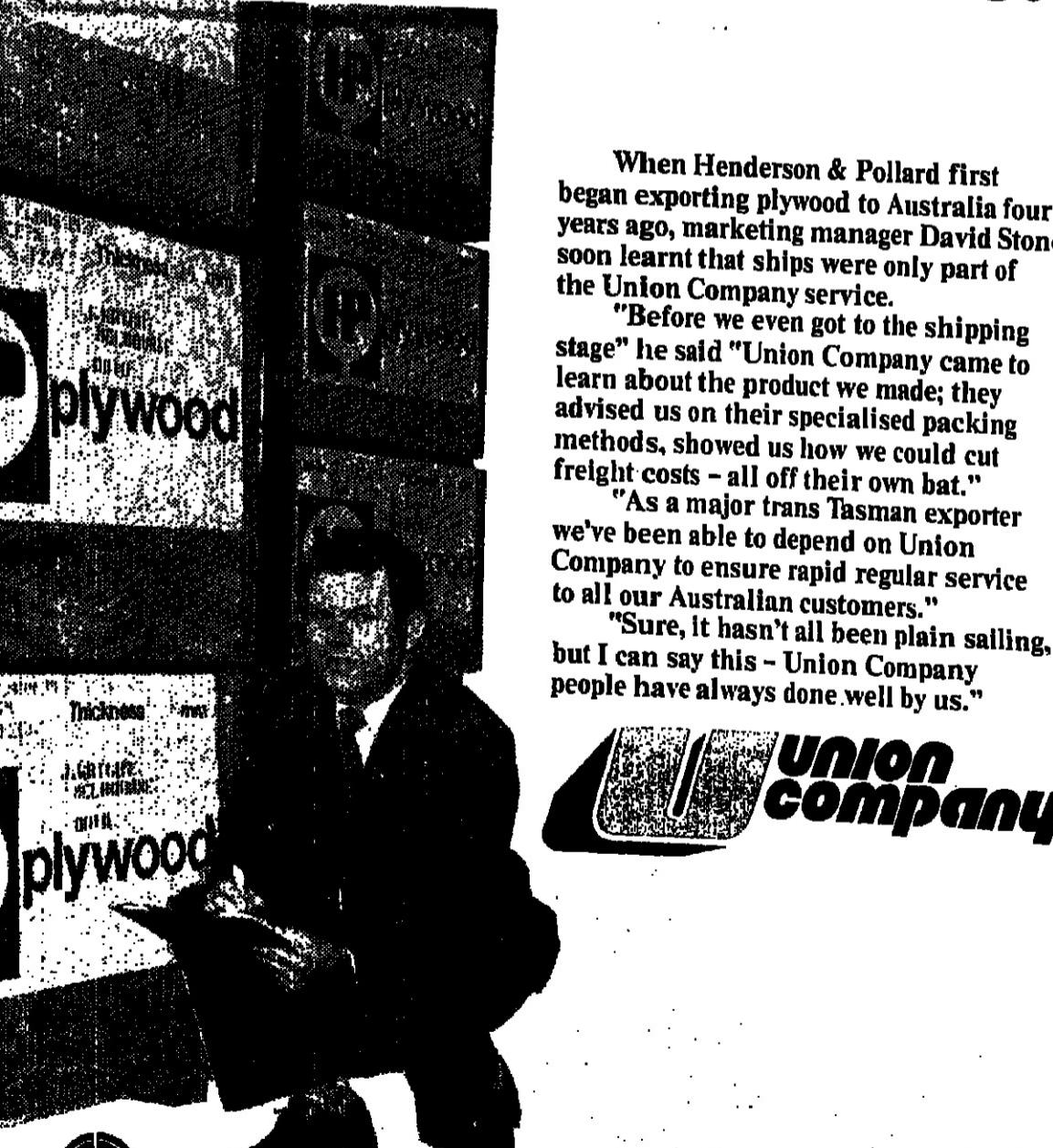
When Henderson & Pollard first began exporting plywood to Australia four years ago, marketing manager David Stone soon learnt that ships were only part of the Union Company service.

"Before we even got to the shipping stage" he said "Union Company came to learn about the product we made; they advised us on their specialised packing methods, showed us how we could cut freight costs - all off their own bat."

"As a major trans Tasman exporter we've been able to depend on Union Company to ensure rapid regular service to all our Australian customers."

"Sure, it hasn't all been plain sailing, but I can say this - Union Company people have always done well by us."

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Middle Tar

Arabian market: 'open sesame' for the cultured

by Warren Berryman

CULTURE shock, ethnocentrism, common bad manners, and an abysmal lack of elementary market research — these add up to a wealth of lost opportunities for exporters in the potentially rich Middle East market.

That's the view of Gavin Hamilton, international marketing executive for Namco New Zealand Ltd.

Namco, a furniture manufacturer, is finishing off an export order for 40,000 chairs to the Iraqi Government worth \$50,000 FOB.

Hamilton recently returned to Auckland after a two month follow-up trip through the Middle East.

Talks with trade commissioners and resident Arabists led Hamilton to believe New Zealand exporters were sending the wrong sort of people to the region.

He found so embarrassing the antics of some fellow countrymen in Middle Eastern

hotels that he disowned them as Australians when asked by Arab business contacts who they were.

For a start, too many New Zealanders saw the Arab as a dirty illiterate sitting in the sun — easy prey to high-pressure selling Kiwi style, Hamilton said.

Nothing could be further from the truth, Hamilton said the business contacts he dealt with in Bagdad, Kuwait, Bahrain, the Emirates, and from Saudi Arabia were highly educated, sophisticated and acutely aware of the intricacies of international business.

Many of his contacts had been to the best schools in Britain and the United States.

"The courtesy and hospitality was far better than any where I've known. They were a pleasure to do business with," Hamilton said. (He speaks, Swahili, Bantu, French, and a smattering of Arabic.)

THE do's and don'ts of Arab etiquette are not hard to master provided one is not so ethnocentric as to believe good manners begin at Auckland and end at Bluff.

For example; do eat, point, touch, and shake hands only with the right hand and reserve the left for toilet purposes unless you mean to insult.

Do assume your Arab contact has at least as much savvy as you have. Chances are he can quote share and commodity prices off the New York and London exchanges that you haven't the foggiest notion about.

Do accept coffee and tea when offered. But don't admire objects in your host's home or office unless you want to walk out of his office with a carpet or urn forced on you as a gift by your host. Arab generosity is de riguer and to admire is to imply that you want the object admired.

This is particularly important should you happen to see your hosts wife or daughter or their photos. Should this unlikely event occur don't say "she is pretty;" this will be taken to mean that you desire her.

sas take at least a day each to arrange and often take up to two weeks.

It's no use trying to catch people in at their offices between noon and four. One should be lunching with contacts during these hours.

And woe betide the businessman thinking he can do business on Thursday afternoon or Friday — the Moslem weekend.

Waiting for visas or appointments is expensive. Hotels in the Gulf States can go for as much as \$400 a day.

Hamilton said he learned from some of his own blunders. His original order of 40,000 chairs was won without face, Hamilton wanted.

He said he spent time researching the market before he boarded a plane.

His contacts recited strings of prayer beads made from New Zealand greenstone, an Arabiser distinct New Zealand face and one that would not be too much like a hick.

He came home and did the selling by phone.

Hamilton was told by a travel agent he could use his credit card in Bagdad — more mis-advice, he found.

Dining with Saudi contacts in the Bahrain Hilton, Hamilton was asked by his Arab companions who were those people whistling for the waiters. Rather than reveal them as New Zealand businessmen Hamilton passed them off as Australians.

"Trouble is those guys sent up there represent New Zealand," he said.

"We should be sending people who do their homework . . . who are sensitive to cultural differences . . . people who know what they want to sell and to whom."

Hamilton made the point often made by old Asia hands.

Business is conducted on a very personal basis in the Middle East, Hamilton said.

"If they like you are 90 percent there, it's not just price that sells," he said.

The hardest part of the job is loneliness in an alien environment. The salesman must be self-sufficient, able to

amuse himself."

Hamilton's advice to exporter is, "don't be a drinker" because he'll miss appointments which is precious and make impression on Moslems if he overdrinks.

"It costs too much to man up there to waste a lot of time."

The man who is to represent his company has the authority to be company to a contacted Arab contacts will demand as a "toy". But to seal a top high up in the executive echelon on the first trip because the company will face, Hamilton wanted.

He said he spent time researching the market before he boarded a plane.

His contacts recited strings of prayer beads made from New Zealand greenstone, an Arabiser distinct New Zealand face and one that would not be too much like a hick.

When he did find an Iraqi embassy he was told a visa would take two weeks; a security clearance was required first.

He came home and did the selling by phone.

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Farming mag stakes claim

AS a result of a June survey by McNair, a relatively new farming publication is now claiming second place in the readership ratings position for farm magazines.

The *Northerner* is a free, fortnightly farming paper, delivered by rural delivery post, with a circulation of 54,000.

At the time the survey was taken, the journal had been published for only 10 months and had been circulating in rural delivery areas in the whole of the North Island for only five months.

circulated only in Canterbury, Westland, Marlborough and Nelson. It now circulates to all rural delivery areas in the South Island and has a circulation of 25,000.

NZ Farming News which publishes both papers now claims that the combined circulation reaches 80,000 farm holdings throughout New Zealand.

McNair points out a number of applications of the reports. As well as ascertaining the total market size for a given product, they can provide information on profiles of heavy/medium/light users by identifying farmer characteristics of each group, or determining user profiles of major brands plus other variations on this theme.

Superfix has a couple of competitors in this area. One of them is the well promoted Selleys, which markets a look-alike product in Astrabond Supa Glue. Its version of the effective cyanocrylate ester glue is contained in a bubble pack mounted on a hanging card which boldly features a photograph of — yes, an elephant.

Elephant-lifting-glue manufacturers are not publicly renowned for a jumbo-sized sense of humour, so we guess that Korbond Industries, which makes Superfix, responded with more than just eyebrow lifting.

At that time, the INL group of companies will combine to present INL Advertising Week, headlined by the presentation by the chairman of the judging panel Bruce Courtney of Sydney, of a paper on "Effective Newspaper Advertising" at Wellington, Auckland and Hamilton.

Anyway, our friendly hardware dealer tells us that his friendly Selleys rep says that the next printing of the Astrabond card will show an "As advertised on TV" panel to replace the pachyderm pack.

Subscribers, in addition to buying reports in the product categories they require, also buy access to the information stored in data bank which can be re-processed to provide answers to specific needs.

Subscriptions are on a sliding scale ranging from \$100 for any one product category to \$550 for the whole series.

Stuck on elephants

IT seems that these glue manufacturers are getting a fix on — of all things — elephants.

On this page in the October 10 issue, we sadly related how PR people endeavoured to obtain free publicity for their client's product Superfix. And as all square-eyed viewers know, that's the glue you lift elephants with on Television commercials during the elephant-lifting season.

To qualify for the competition, advertisements must have been published between January 1 and December 31 and entries close on January 25 next year.

In a recent release, Alan Burnett, INL's group managing director, reports that the company is delighted with the response from advertising agents to date.

At the same time an additional category for spot colour entries has been announced.

The winners of the awards will be announced at a special function to be held at the Hotel St George, Wellington, on Tuesday, March 25, 1980, where the presentation will be made by the Prime Minister, Rob Muldoon.

At that time, the INL group of companies will combine to present INL Advertising Week, headlined by the presentation by the chairman of the judging panel Bruce Courtney of Sydney, of a paper on "Effective Newspaper Advertising" at Wellington, Auckland and Hamilton.

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Screen Print, Johannesburg, S.A. Also: Japan, West Germany, Austria, Italy, Spain, France, Mexico, Brazil, Venezuela

SELLIES
ASTRABOND
Supa Glue

SELLIES PACKAGE...not a jumbo-sized sense of humour

Awards planned

AS the year runs to its close, the INL Newspaper Advertising Project is beginning to gain momentum.

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Blue jeans join big-time manufacturing market

By Warren Berryman

TRADITIONAL denim jeans are coming back strong. And worldwide sales for Blue Bell Inc., the American makers of Wrangler, topped \$1 billion for the first time — an 18 per cent increase over last year.

Worldwide sales for the



DENIM JEANS ... trendy 'cowboy look' boosts jeans sales by Warren Berryman

second quarter of this year were up 33 per cent over the same period last year and net income was up 68 per cent.

Iain Lyon, Blue Bell's Asia and New Zealand director was in Auckland the other day visiting Wrangler's New Zealand franchise, Standfast Ltd.

New Zealand Wrangler sales were tops for his region on a per capita basis, Lyon said.

Standfast's managing director John Sinclair estimated that Wrangler held about 11 per cent of the local jeans market.

Wrangler holds about 15 per cent of the United States market.

The upturn in the jeans market occurred in the last six months and basic denim cloth is now in short supply, Lyon said.

Lyon said the total jeans market in the United States was for 600 million pairs a year — two or half pairs a person.

Jeans and slacks represent over 70 per cent of the Blue Bell sales.

Both Lyon and Sinclair agreed the traditional jean was coming back into vogue.

Also in vogue was the "carrot look" — tight waist, baggy top, and tight legs, Lyon said.

"The trend is for looser fitting clothes," he said. "Fashion trends are set between Milan and St Tropez. Most guys go there to see what trend is coming and to keep ahead."

Sinclair said the "Western look" was enjoying a resurgence in New Zealand and his company would be getting back into the area that was so vibrant a few years ago.

The United States contributed 60 per cent of Blue Bell's total sales of \$1,029,453,000 last year. In 1978 the international operations contributed 36 per cent. Worldwide pre-tax earnings before interest increased from \$99,585,000 in 1978 to \$124,664,000 in 1979. Outside the United States, the company's pre-tax pretax earnings increased by 16 per cent over the same period.

Earnings per dollar of sales improved from 6.1 cents in 1978 to 6.5 cents in 1979 and earnings per share from \$4.3 to \$5.36.

Wranglers are sold in every country in the world but Communist China, Lyon said.

Blue Bell operated on its own account in 22 countries through manufacturers under licence in 18 countries, and exports to the rest of the world through agencies.

Blue Bell bought out Australia's largest jeans manufacturer in September for \$13.5 million.

Asked about the competitive advantages of manufacturing offshore, Lyon said the American plant was the most efficient production unit and that was where most of the clothing was made.

"We tend to get better productivity in the United States than in low labour cost countries. Sophisticated technology overcomes the higher labour costs in the USA," he said.

Lyon added that American labour was cheaper and more productive than European labour.

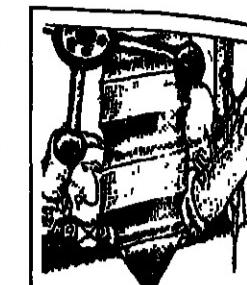
Pressure from cheap imports was easing, Lyon said.

"The United States import business has dropped right off. Retailers don't want to buy goods with a long lead time. They expect a slump in sales. Thus they prefer US manufacturers who provide fast delivery and allow them to reduce their inventory risk," he said.

Wrangler jeans are priced at \$18 in the United States though some discount houses sell for as low as \$13. The same pair of jeans costs \$25 here, \$32-\$36 in Europe and \$31 in Hong Kong.

Retail markups, as well as duties and manufacturing costs contribute to these price differentials.

The European markup average 100 per cent, Lyon said. In America and New Zealand markups average 60 per cent. In Hong Kong, they are only 20 per cent.



THE MANUFACTURER

Bill draws some skilled probing

By Colin Jones

THREE MPs dominated the select committee hearings on the National Development Bill.

Barry Brill, energy under-secretary and MP for marginal Kapiti, carried the brunt of the Government's case.

Mike Minogue, dissident in the Government ranks, probed for ways of making the bill more workable and less capricious of minority rights.

Geoffrey Palmer, the severest of all Labour MPs, exposed the legal and constitutional fishhooks with the aid of a practised courtroom lawyer (though he is not one).

It is the ideal man to champion a "fast-track" Bill. Brill is the epitome of a "fast-track" MP.

He has a nimble mind — quick to grasp ideas, develop them and exploit them.

It was he who, when Ian McLean and Doug Kidd first raised their suggestions to examine planning procedures, recognised the potential of the idea. He developed it in a series of meetings and became one of the driving forces in its incorporation into legislation.

When it came to the committee hearings, he was the no-nonsense MP who most skillfully exploited inconsistencies of weaknesses in critics' cases and most forcefully won witnesses acceptance of the Government's case.

Only McLean, standing on rare occasions, matched Brill's determination.

On the other side of the table the determination met a match in Palmer.

Palmer rend all the submissions. He worked out detailed lines of questioning on them. His questions were incisive and effective in bringing out the legal defects.

Brill has also been one of the strongest and quickest formulators of the emerging Government development strategy.

Speed and the grand sweep — but sometimes too fast and too broad-brush.

Nevertheless, he remained a powerful arguer for the Government's case on the committee and — as chairman of the Government caucus (MPs') committee on the subject — a quick and assured conceder of points when warranted.

At one point, early in the hearings, he and David Lange effectively agreed judicial review across the table while witnesses were being questioned at the end of the table.

Beside Brill, the other defenders of the Bill were either pedestrian — like Venn Young, Environment Minister — unsuitably single-minded — like Warren Cooper, Regional Development Minister and MP for the high Clutha dam district — or tentative — like Kidd.

In solidity Lange and the other

Labour lawyers who filled in on the committee, Frank O'Flynn and David Caygill — though his somewhat humourless, and at times surly, manner made Lange's wittier approach the more attractive.

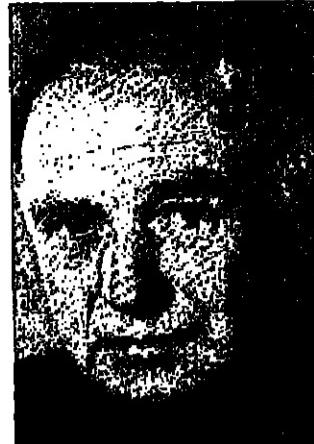
The other Labour members — principally Sir Basil Arthur and Fraser Colman — never matched Palmer's influence, having neither the skills nor a clear development strategy alternative to that of the National MPs.

But if there was a hero of the committee hearings, it was Minogue.

With painstakingly methodical persistence, Minogue pursued a number of lines of questioning: the right of recourse to the courts and the need to resolve the legal tangles; the need for full information if various bodies affected by the legislation were to operate effectively and democratic rights were to be preserved; and the need for local bodies to be assured they



BARRY BRILL ... cut apart



MIKE MINOGUE ... constructive criticism

were not going to be left carrying expensive cans full of costs and legal actions for damages.

Though he occasionally was a little short with his colleagues — he once told Young to "shut your trap" — Minogue's questioning of witnesses was invariably polite and patient.

And, though he was frequently scornful of the Bill,

his probing pointed up defects to be removed and improvements that could be made to preserve as much of the existing public rights in planning as possible, if it was going to have to go through.

As such he may well prove to have been the most constructive influence in its progress. Putting him on the committee was an inspired move.

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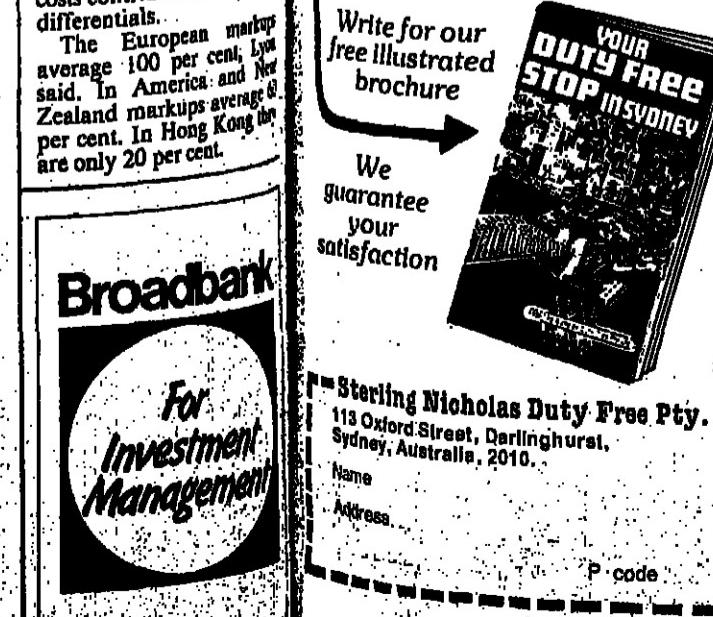
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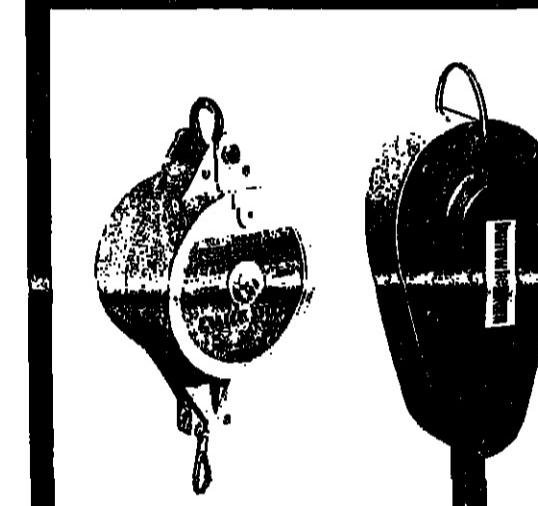
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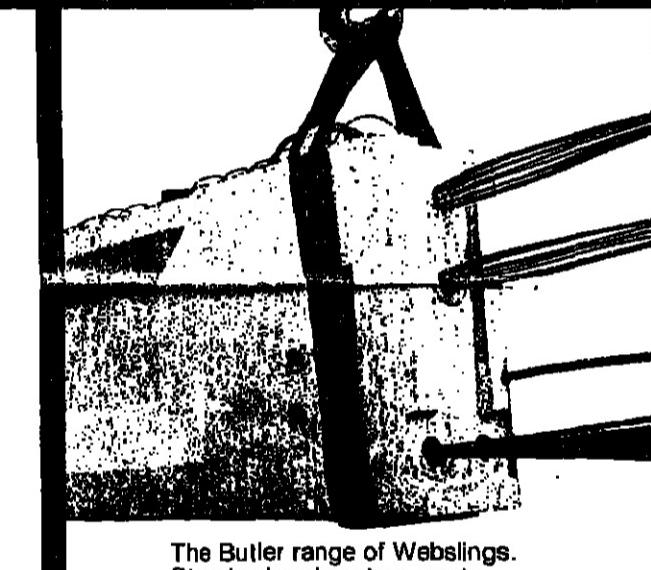
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Vineyard list for the 80s

It is impossible to ignore Montana as the first and best name to watch for better wines nationally distributed in the 1980s.

The biggest wine company in New Zealand, with Seagrams of Canada and the United States as a large shareholder, it firmly established its position as our premier wine company, with its large-scale plantings in Marlborough.

These plantings are starting to come into fruition, and though good wine does not usually come from young vines, Montana this year was the leading prize winner at the National Wine Competition, (three gold, 14 silver, 18 bronze), with wines that are almost available nationally.

Not all their wines came from Marlborough, but clearly Montana - helped with Seagrams expertise and with a fine winemaker in Peter Hubscher - will be in the van

of winemaking for some years to come.

Another large company to watch will be Penfolds, headed by the dynamic Frank Yukich, who contributed so materially to Montana's success.

He took over an ailing company about two years ago. Since then progress has been amazing, not perhaps as yet in the wines as in the general appearance and potential of the company.

The premises at Lincoln Road, Henderson, have been revitalised a new winery effectively installed, a wine restaurant licence obtained, and the whole area fronting the road landscaped in a pleasing manner, which adds materially to the winemaker's style.

Though that company has only 10 percent shareholding, it makes its expertise available to the company here.

Nick Nobilo, of Nobilos Vineyards, Kumeu, is a conscientious winemaker who

constantly wins prizes. His 1976 Cabernet-Sauvignon (Commercial B) won the Tourist Hotel Corporation's prize for the wine irrespective of class obtaining the highest points in the 1979 Wine Competition, and his 1977 Chardonnay won a high silver.

The wine made so far is young, but there is potential in lines such as the 1979 Cabernet-Sauvignon, and some private bin Chardonnay and Traminer.

Frank Yukich has a reputation in the industry for always doing what he says he will do. And he says his ambition is not to become the largest winemaker in New Zealand but the best, emulating the style of some of the wines made by Penfolds of Australia.

Though that company has only 10 percent shareholding, it makes its expertise available to the company here.

Nick Nobilo, of Nobilos Vineyards, Kumeu, is a conscientious winemaker who

specially selected from DSIR stock, and certified virus-free. Joe Babich, the winemaker, is convinced that both Traminer and Chardonnay do well in this vineyard, and he is making some interesting wines available only at the winery.

Collards, in Lincoln Road, Henderson, is comparatively small, father and two sons, vineyard which consistently wins prizes.

Bruce Collard, spent two years working in German vineyards, and the firm is now turning out good wines in the Traminer, Rhine Riesling and Riesling-Sylvaner classes. It does not intend to get too big, and with its obvious desire to be known as top boutique winemakers, more interesting wines will eventuate in the 1980s.

In Kumeu also, there is a small part-time winemaker, Abels, who is determined in time to make good Pinot Noir. Nobilos claims that its vineyard at Kumeu enjoys a special micro-climate and gets more sunshine and less rain than other vineyards in the Henderson area. Babich, in the Henderson area, also claims it has a special micro-climate. It is a long-established vineyard, now under the management of the two sons of the founder.

Silver medals were won in 1979 for its Cabernet Sauvignon 1977 and 1978, both too young to drink but well worth cellaring. The vines were

Growers extend vineyards

THE Wine Institute has assessed its land requirements by the mid-1980s as around 7000 hectares, which is about 4000 hectares more than at present.

It says that consumption of wine a head should rise from the present figure of about 10.8 litres to 15.8 litres in 1986. The Australian rate in 1978/79 was about 16 litres a head, so this projection may not be too far out.

The contract grapegrowers, who now contribute about 50 per cent of the total grape crop, say that such an increase could force down prices and lead to uneconomic returns, or at worst, a glut.

The Wine Institute says that the price its members are paying for grapes is too high.

This same firm, now headed

by Frank Yukich, former managing-director of Montauk, is realising the advantages of the Marlborough district this year have also planted 50 hectares there, and have a further 100 hectares project.

It is rumoured that another well-known company, not necessarily connected with the wine industry, has just completed a 1000-acre purchase there, and will be planting grapes and kiwifruit.

The advantages of Marlborough, first pioneered by Montana, may be briefly summarised as long hours of sunshine during the ripening period, and low rainfall during the harvesting period.

It is the unusually high rainfall at vintage time which makes the Henderson Valley uncertain as a good wine

contract grower may

Looking at prices paid for wine grapes in Australia and California, New Zealand contract wine growers are doing well.

The average price for wine grapes in California for the 1978 season averaged \$2.00/245 a ton.

In the South Australian districts, prices paid in 1979 averaged around \$1.87 a ton, while in Gisborne, for the 79 vintage, the average was \$3.58 a tonne.

The Ministry of Agriculture and Fisheries, reporting on the subject of grape prices, says that the so-called "advantage" taken by the contract growers of the present supply and demand situation "reflects the limited availability and the increased demand for grapes for winemaking".

The contract growers may

Some good experimental wine has already been made at Lincoln under the auspices of Danny Schuster, a German-trained winemaker who first worked for Montana.

Winegrowing has a future in Canterbury, perhaps not on a large commercial scale, but there are many landowners who would find some interest and perhaps some reward in planting vines, particularly as expert advice is available from Lincoln College.

have to accept a slightly lower price in time, but they should have no fears of a glut.

The increased plantings

would have lower yields from better quality grapes, and in any case, this will mean more grape juice going into the wine.

Producing area, and new

plantings today are in the Gisborne, Hawke's Bay and Marlborough districts.

Gisborne, too, has its fair

share of rain at vintage time,

and growth tends to be lush, which does not necessarily mean the best quality wine.

Cooks have extended into Hawke's Bay, McWilliams has a new 50-hectare block there, Corbans has a successful partnership with farmers in the Tolaga Bay area, so all in all, if the present rate is maintained, a figure of 7000 hectares should be reached by the mid-80s.

If this results not in a glut,

but in more competition, wine consumers will reap the benefit.

Lawyers are to be expected

at such hearings, and there were plenty of them at the wine hearing.

But a new breed of adviser

has arisen - the professional independent tariff consultant, who theoretically has all the possible permutations of the tariff at his finger tips, but at the hearing did not necessarily know the practical result.

The New Zealand Wine and Spirit Wholesalers consultant admitted under evidence that some of his evidence perhaps was a philosophical dissertation.

He was unable to answer

what would be the price to the consumer if some of his submissions were adopted.

In any case, he said he would not be drinking any of the imported wine increased in price by such submissions.

But the wholesalers did

Wine inquiry charts decade of production.

Department presented only oral submissions - at least at the public hearing.

State that if their submissions favouring higher threshold prices and freedom from import licensing were not adopted, then they would prefer the *status quo*.

The Wine Institute seemed dismayed that "its" inquiry had been invaded by other members of the winemaking fraternity, such as grape growers, fruit wine makers, wine resellers, wholesale wine distributors and some suburban licensing trusts, all with an ax to grind.

One bureaucratic control breeds another, and it was fascinating to hear of the differences between some suburban licensing trusts, created by Act of Parliament, and the wine resellers, created by another Act of Parliament.

New Zealand Wine Resellers maintained that, though their licenses had been created to distribute the local product and thus help the New Zealand winemakers, the wine and spirit wholesalers coming late to the party, had seen the opportunity and were now distributing the bulk of New Zealand wines.

According to the institute, the wine resellers now sold only 22 per cent of the total wine, while wholesalers handled 73 per cent and direct sales to the public by winemakers represented 5 per cent.

TE KAUWHATA. A RESPECTED WINE GROWING REGION IN FRANCE.

Earlier this year the French wine and food writers Henri Gault and Christian Millau held a wine olympiad in France, for wines from the vineyards of thirty-three nations.

In the 'alsace riesling' category Cooks Te Kauwhata Riesling 1978 was placed first.

In the opinion of the 62 international expert wine judges, Cooks 1978 Te Kauwhata Riesling was, quite simply, the best.



So Cooks vineyard at Te Kauwhata takes yet another step, towards becoming one of the most respected in the world for producing wines of outstanding quality.

And from Cooks Te Kauwhata, the best is yet to come.

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Te Kauwhata Riesling is available from all outlets and restaurants who pride themselves on stocking the best wine.

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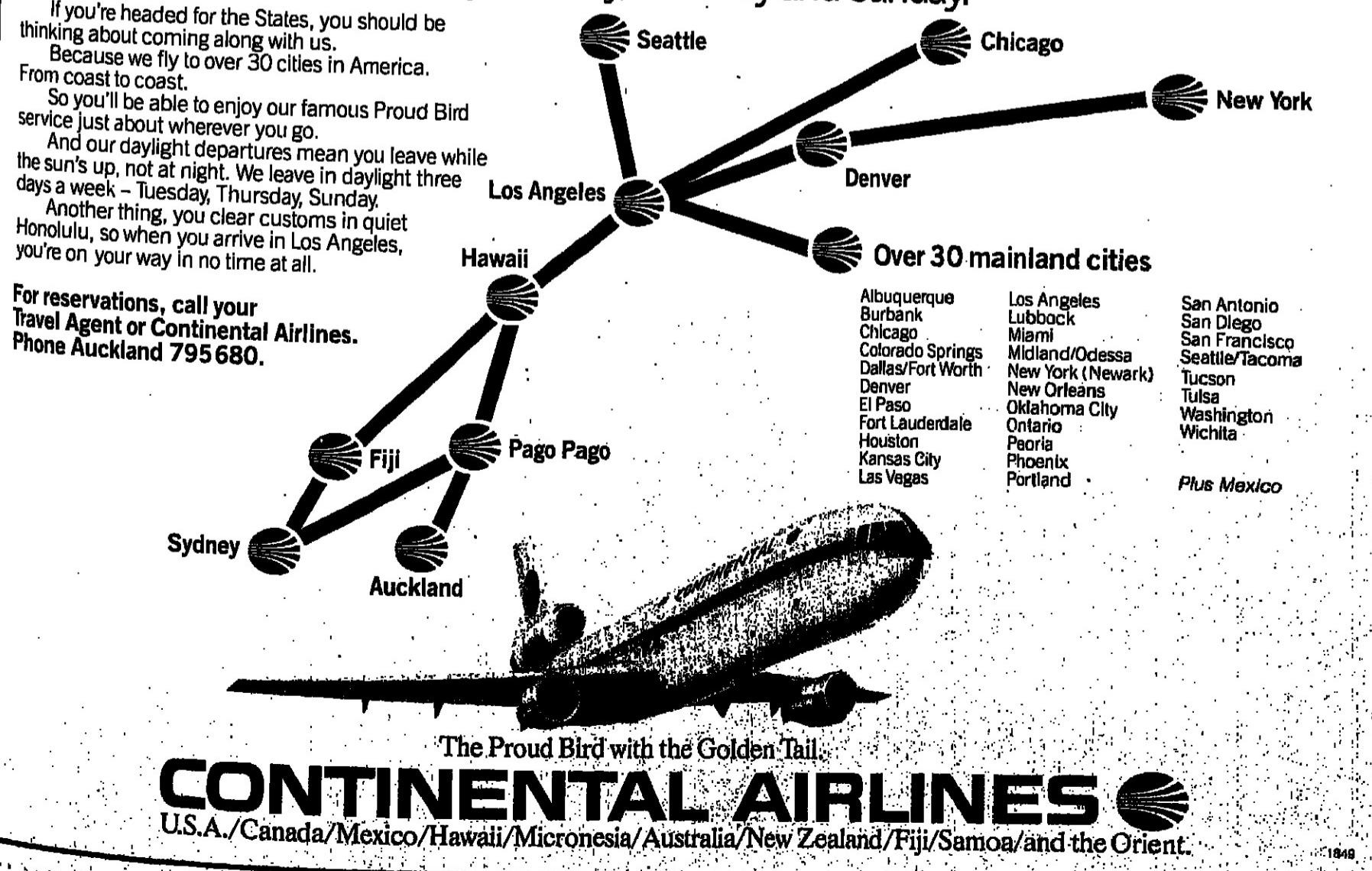
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Cabernet Sauvignons aid red wine's rise in national competitions

THE 1979 National Wine Competitions were remarkable for the emergence, at last, of more than one red table wine in the high scoring areas, and for the awarding of 11 gold medals — more than double last year's total.

The 11 gold and 74 silver give a fair indication of the remarkable improvement in some of our wines.

But the public has a faint chance of getting supplies of only one of the gold medal wines. McWilliams Cabernet Sauvignon 1976, which is listed (A), is, in substantial production and distributed nationwide.

For the past 14 years, though widely acclaimed as

New Zealand's best red table wine, it has been in short supply and on allocation.

Two other Cabernet Sauvignons won gold medals, Corbans 1976 and Nobilo 1976, both available only in Commercial B quantities, which could mean available only at the winery and from certain distributors.

Corbans, Cooks, Montana and Babich won silver medals for Cabernets of mostly later vintages, but it all presages that in time a decent red wine should be available in New Zealand to all.

A word of warning: even the 1976 gold medal winners will improve with a few years cellaring (a minimum of at least another three) so the discern-

ing buyer should put some down for future use.

By 1985, there should be sufficient matured Cabernet Sauvignon available to meet most needs — 20 years after McWilliams produced its widely acclaimed 1965 Cabernet Sauvignon.

The other red vinifera offered, Pinot Noir, was described as disappointing, though it did win silver medals for Nobilo, Babich and Montana.

Pinotage, too, was eclipsed. Nobilo, a longtime stalwart for the South African vine, and Ahels, secured the only silver medals.

Pinotage, planted here for its prolific qualities, is on the way out as a New Zealand quality red. No other country

except New Zealand and South Africa plants it in quantity. It was propagated in South Africa for a climate much warmer than ours.

The stars of the competition were the fashionable white Traminers, scoring three gold medals — Montana Marlborough 79, and Villa Maria's 78 and 79 vintage.

Montana is classed (B) and therefore should be available at some outlets. Villa Maria (E) is available only at the winery.

Cooks and Matawhero, both 79s, won silver medals, the Cooks (B) should be available again at some outlets, and Matawhero (B) sells all its wines by post from the winery in Gisborne.

The Riesling Sylvaner class

(more correctly termed Muller Thurgau by Professor Olmo of Davis California, one of the judges), was divided into dry and sweeter.

In the dry class, two unexpected gold medals went to Delegats (B) class and Totara SYC (E) both 79s available only at the winery.

Silver medals were awarded to Montana Private Bin Marlborough 1979, Montana Riesling and Babich, all marked (B) class, while Cooks Private Bin Fernhill Riesling was (E) class only.

Illustrating the vagaries of judging — after all, it can never be an exact science — Cooks Te Kauwhata Riesling 78, which won a gold medal in Paris this year, achieved only a bronze here.

In the sweet Riesling class, Montana Rhine Riesling 79(B) class got the only gold, while silver medals were won by Collards, Delegats, Montana Marlborough, Cooks, Montana Berkatalz, all (B) class.

In the Chardonnay class, really the only vinifera dry white wine made in New Zealand, there was an upsurge of interest. No golds were awarded, but silver medals were won by Corbans, Vidal, Villa Maria, all 79 vintage, while McWilliams 78, Nobilo 77 and Montana 78 all secured the same, and all are available in (B) class quantities.

The Chardonnay failed to live up to their propaganda, Corbans 1977 (E) class winning the only silver medal.

No high awards were made in the Rose class, but at least they were not all jollywater, and several drinkable dry Roses managed to get bronze awards.

In the Sparkling Wine class, no top awards were made in medium to dry, but the sweeter class, Penfolds Chandon (A), Montana Mont Royale (A), and Babich Chateau Ananda (B) all won silvers.

WINES classed (A) 11m 22,750 litres + available nationwide WINES classed (B) 11m 4500 litres have national distribution though not available outlets.

WINES classed (E) 11m 2275 litres available at the winery sometimes at a favoured outlets.

In the Dry Sherry, Montana Pale Sherry (B) won a gold Penfolds Flor (A) Fino Dry (E) Sherry as a Montana Flor Fino (E) silvers.

In the sweeter classes, Mazurian, Rio Glenburn, Corbans, rum, Soljans won silver.

No golds were awarded the port class, but Babich, Mazurian, Peters, McWilliams and others all gained silver.

The Tourist Hotel trophy for the securing the most iridescent of class, was won by Nobilo Cabernet 1976. It also won other trophies — for being best red wine in the open competition, and for being available commercial

though B class, not A.

Montana pale dry (B) won the prize for best points in the fortified class.

The prize for the quantity production was won by McWilliams Cabernet 1976 (A) class. Montana won the same for Montana Rhine 79, though here again B class only.

The best port was a

Penfolds Director Port.

If you could get the award winners, you would be proud of your New Zealand wines. Let's hope they will be available to all in (A) commercial quantities.

Continued from page 25

Poised for better vines

He said the way they circumvented the quarantine was to induce the appropriate Government department to allow a 12 hectare patch at the Davis University to be declared a quarantine zone. All cuttings imported by the university were planted and propagated in that area.

Scientists interested in better clonal selection were able to work and observe experiments whilst sticking to quarantine regulations. This speeded up the work immeasurably.

The same could be done here.

Some Government officials said they have offered similar facilities to selected wine-growers but such was the mad scramble for grapes, any kind of grapes, at that time that no one was interested.

Perhaps a disinterested body such as Lincoln College, which is already carrying out experiments in grape growing, would be most suitable.

Professor Becker, demonstrated in an audio-visual in Auckland, the meticulous

methods used in Germany to propagate cuttings, results of over 50 years' experimentation.

He offered to send virus-free cuttings to New Zealand, but apparently a certificate of this famous authority is not enough for the department here.

There is undoubtedly more responsible attitude today, and growers are more willing to experiment. We can hope we get the better of vines which our soil climate warrants as quickly as possible.

So, with a more reasonable attitude being adopted by the industry to such additives as sugar and water, better varieties of grapes being planted in the right climatic areas, for example Hawke's Bay, Marlborough, plus a consciousness by the industry that it needs to produce wines to keep faith with the consumer, it can be fairly said the industry is on the path and poised for better things — better wine for the approaching decade.

The Marlborough Selection A legend in the making.

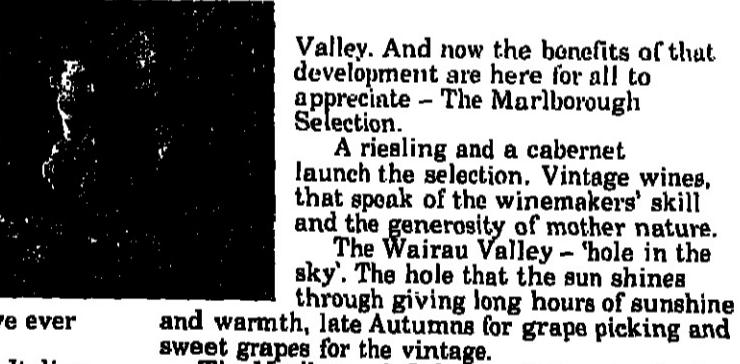
In 1704, Sir John Churchill, the first Duke of Marlborough, was making history defeating the French armies at Blenheim.

His name and the scene of that famous battle are remembered in New Zealand by the naming of Blenheim and the Marlborough area.

The original town of Blenheim, near Germany's 'Moselle' wine growing district has, as if by destiny, proved to be more closely related than one would have ever imagined.

For almost two hundred years later, an Italian Viticulturist called Bragato, declared that the South Island's Blenheim would provide possibly the finest wine growing opportunities in New Zealand.

It was decades later, in fact the early 1970's, that Montana planted their first vineyards in the Wairau.



Valley. And now the benefits of that development are here for all to appreciate — The Marlborough Selection.

A riesling and a cabernet launch the selection. Vintage wines, that speak of the winemakers' skill and the generosity of mother nature. The Wairau Valley — 'hole in the sky'. The hole that the sun shines through giving long hours of sunshine and warmth, late Autumns for grape picking and sweet grapes for the vintage.

The Marlborough Selection. Wines destined to make history — A legend in the making.

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